

Forester Life Limited and Forester Holdings (Europe) Limited

Solvency and Financial Condition Report ('SFCR')

31 December 2024



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EXECUTIVE SUMMARY

Introduction

This document sets out the solvency and financial condition of the Foresters Financial UK Group (the 'Group') as at 31 December 2024 and its sole insurance undertaking Forester Life Limited ('FLL' or the 'Company').

The Group is made up of Forester Holdings (Europe) Limited ('FHE') and its principal insurance subsidiary undertaking FLL. The group structure is shown in section A.1.2.

The Group has been granted approval by the Prudential Regulation Authority ('PRA') to produce a single Group Solvency and Financial Condition Report (SFCR) in accordance with the PRA Rulebook, SII Firms, Group Supervision – Group SFCR, Article 18.1 (2). This document therefore includes information at the level of the Group as well as its solo insurance undertaking.

Section A - Business and performance summary

Section A provides a summary of the business and performance of FLL as the Company is the principal operating subsidiary of the Group, generating 100% of the Group's revenue and expenses.

The Company's key financial performance indicators are summarised below:

	2024	2023
Net fund flows	£'m (288.6)	£'m (230.7)
Assets under management ('AUM')	5,609.0	5,417.6
Fee income	69.5	65.4
Total comprehensive income	11.8	19.3

Net fund flows are made up of contributions and premiums less encashments and claims. They contribute directly to the growth or fall in assets under management, which in turn is the key driver of the Company's profitability. The net outflow is mainly driven by the maturing Child Trust Fund ('CTF') business and the run off of our closed-book ring fenced funds.

AUM as at 31 December 2024 was £5,609.0m, a 3% increase from the prior year. This was mainly driven by investment market gains on equities in 2024 with particular strength in US equities following anticipation of growth in the information technology sector and expectations of more business friendly regulatory and tax regimes following the presidential election. Bond yields rose as inflation expectations were revised upwards.

Fee income is largely derived from management fees charged on AUM. Fee Income of £69.5m (2023: \pm 65.4m) was 6% higher than the prior year based on a higher level of AUM.

Total Comprehensive Income of £11.8m (2023: £19.3m) has decreased by £7.5m year on year driven primarily by volatility of fixed income markets in the last quarter of 2024. This resulted in significant increases in bond yields creating unrealised losses within our fixed income portfolio. This contrasts to 2023 which delivered exceptionally positive returns on fixed income assets. Global equity markets performed more favourably during 2024 as compared to 2023 which has had a positive comparative impact on returns.

Economic uncertainty and volatility within financial markets continues to impact the environment within which the business operates. Speculation and reaction to inflationary data as well as central banks' monetary policies and political tensions are a major driver of investment market volatility.



In 2024, stronger financial markets have fostered customer confidence and willingness to invest in longerterm savings products. In addition the Company's significant strategic investment in products and distribution have helped drive new business sales 19% higher than the prior year.

In 2024 there was no material impact from changes in the deficit on defined benefit pension schemes, as the impact of higher discount rates on scheme liabilities was marginally more than offset by the decrease in the value of the assets of the scheme.

The Company has also continued to invest in essential governance, IT and leadership capabilities, as well as long term strategic initiatives. This investment allows us to provide customers with greater choice in our investment products, an enhanced understanding of our customers so we can service their needs in a more tailored way, and better ways to monitor and improve service quality.

In keeping with recent years, a £10m dividend was paid to the ultimate parent company.

See Section A for further details on business and performance.

Section B - System of governance summary

The Group has established a well-defined governance framework, system of control and committee structure.

The Board sets and monitors adherence to the risk strategy, risk appetite and risk framework. The Board has established a risk management model that separates the business's risk management responsibilities into three lines of defence.

The Group's Risk Management Framework is integrated with the Own Risk and Solvency Assessment ('ORSA').

See <u>Section B</u> for further details on the system of governance of the Group.

Section C - Risk profile summary

The governance and risk management systems are consistent for the Group and FLL; and there are no significant differences in their key risks. Risk identification is embedded in the risk framework and is part of the business planning process. The identified risks are quantified using the standard formula to calculate the Solvency Capital Requirement ('SCR'). This methodology is considered to be a reasonable proxy for the risks of the business and is designed to give 99.5% confidence that the group can meet its financial obligations over a one-year period.

The primary risk categories for the SCR calculation are:

- underwriting life insurance (including long-term health);
- market risk;
- default risk; and
- operational risk.

The principal risks to which the Group is exposed are:

- market risk principally equity risk, and currency risk on overseas investment assets;
- persistency risk (part of underwriting risk); and
- expense risk (part of underwriting risk).

These three risk categories represent c.91% of the pre-diversified regulatory capital requirement. The Group accepts these risks from a strategic perspective as they are integral to the business model.

The Group's exposure to market risk and persistency risk is driven primarily by its savings and investments business. Although most of the market risk exposure is borne by the policyholders, the Group has an indirect exposure as the primary source of income is from annual management charges. Increased



encashments, transfers out and lapses reduce the overall value of Group's book of business and therefore reduce income from annual management charges.

The Group's principal risks are expected to remain relatively stable over time although expense risk could increase if revenue growth is lower than planned.

See Section C for further details on the risk profile and Section E.2 for SCR results.

Section D - Valuation for solvency purposes summary

There have been no material changes in the valuation methodology of the Group's assets during the year. The valuation methodology of the Group's liabilities has been revised for a new commission structure, allowance for future Protected CTFs and a model correction on Unit-linked partial withdrawals on paid-up policies.

Assets, technical provisions and other liabilities are valued according to the requirements of the Solvency II PRA Rulebook and related guidance. The principle that underlines the Solvency II valuation methodology is "fair valuation", i.e., the amount for which assets could be exchanged and liabilities transferred or settled by knowledgeable and willing third parties in an arm's length transaction.

As at 31 December 2024, the Group's excess of assets over liabilities was £395.0m (2023: £349.5m) on a Solvency II basis, £228.3m (2023: £185.4m) higher than its IFRS net assets. The difference between net assets on a SII basis and on a IFRS basis is primarily due to differences in the valuation of technical provisions. The difference has increased £45.5m relative to the previous year primarily due to the revised commission structure (discussed more in D.2.7), and allowance for future Protected CTFs.

See <u>Section D</u> for further details on the valuation of assets and liabilities as well as valuation differences between IFRS and Solvency II and valuation methodology changes.

Section E - Capital management summary

The objective of the Group's capital management framework is to maintain sufficient Own Funds to cover the SCR and Minimum Capital Requirement ('MCR') with an appropriate buffer. The Group carries out regular reviews of the Solvency Ratio as part of its Group risk monitoring and capital management system process.

As at 31 December 2024, the Group SCR coverage ratio was 196.4% (2023: 219.1%) and FLL solo SCR coverage ratio was 191.8% (2023: 215.9%).

The Group SCR, which is calculated using the Standard Formula, was £176.6m as at 31 December 2024 (2023: £142.0m) while for FLL it was £175.7m as at 31 December 2024 (2023: £141.5m)



The table below sets out the capital requirements over the reporting period allowing for the eligibility restrictions:

	Group		FLL		
	2024	2023	2024	2023	
Solvency II capital position at 31 December	£'000	£'000	£'000	£'000	
Eligible own funds	346,835	311,072	336,977	305,422	
Solvency capital requirement	(176,638)	(141,976)	(175,678)	(141,495)	
Surplus	170,197	169,096	161,299	163,927	
Solvency ratio (%)	196.4%	219.1%	191.8%	215.9%	

Section \underline{E} of this report further describes the objectives, policies and procedures employed by the Group for managing its own funds and SCR.

Section F - Any other information

In line with PRA requirements, Sections D (Valuation for Solvency Purposes) and E (Capital Management) of this report have been audited.



A. BUSINESS AND PERFORMANCE

The 'Business and Performance' section sets out the Group's business structure, key operations and financial performance over the reporting period. Section A is unaudited.

A.1 Business

A.1.1 Company information

The Foresters Financial UK Group includes Forester Holdings (Europe) Limited ('FHE') and its subsidiaries.

FHE is the UK insurance holding company of the Group. It is a wholly owned subsidiary of The Independent Order of Foresters, a fraternal benefit society based in Ontario, Canada.

Forester Life Limited ('FLL') is the only solo insurance undertaking of the Group. FLL is a wholly owned subsidiary of FHE. It is authorised by the Prudential Regulation Authority ('PRA') and regulated by the Financial Conduct Authority ('FCA') and the PRA.

Both FHE and FLL are incorporated in the United Kingdom and registered in England and Wales.

The Group's registered office address and contact details of its external auditors and supervisory authorities are shown below:

Registered Office:

Foresters House 2 Cromwell Avenue Bromley BR2 9BF

Tel: +44 (0) 20 8628 3400 Fax: +44 (0) 20 8628 3500 Website: www.foresters.com

Supervisory Authority:

Prudential Regulation Authority (PRA) 20 Moorgate London EC2R 6DA

Tel: +44 (0) 20 7601 4444

External Auditor:

PricewaterhouseCoopers LLP 7 More London Riverside London SE1 2RT

Tel: +44 (0)20 7583 5000

Supervisory Authority:

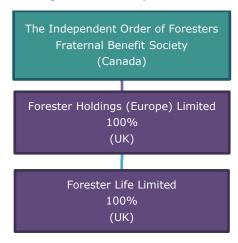
Financial Conduct Authority (FCA) 12 Endeavour Square London E20 1JN

Tel: +44 (0)20 7066 1000

A.1.2 Group structure

The ultimate parent undertaking of the international group is The Independent Order of Foresters ('IOF'), a fraternal benefit society with headquarters in Ontario, Canada.

The UK Group corporate structure including the overseas parent is shown below.





A.1.3 Material lines of business

The material Solvency II lines of business of the Group are as follows:

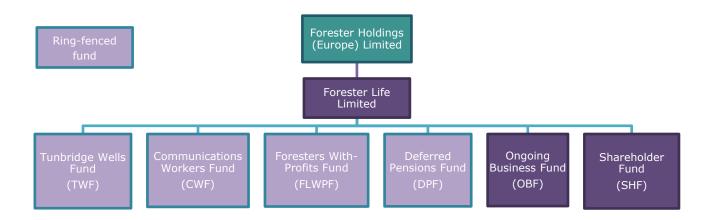
- Unit-linked investments
- With-profits funds
- Protection and Pension business

All of the Group's business is conducted in the UK.

A.1.4 Organisational structure

FHE has one actively trading wholly owned subsidiary, FLL.

FLL is the Group's principal operating entity. The Company operates four closed ring-fenced funds ('RFFs') alongside the Ongoing Business Fund ('OBF') and Shareholder Fund ('SHF'). This is represented in the structure chart below:



Policyholders of the Ongoing Business Fund ('OBF') hold various investment and insurance-based products including unit-linked, traditional life and annuities. The largest proportion of the fund is in respect of the adult and children savings unit linked business, which consists of adult individual savings accounts ('ISAs'), junior individual savings accounts ('JISAs') and Child Trust Funds ('CTFs'). Other unit-linked business held in the fund includes pensions and taxable savings plans. Insurance based products include an open book of protection and a closed annuities book.

The Shareholders Fund ('SHF') consists of assets that the company can utilise for its day-to-day operations. The assets are largely held in corporate and government bonds. The fund's assets do not back any policyholder liabilities.

The 4 RFFs are:

<u>Tunbridge Wells Fund ('TWF'):</u>

The TWF was transferred to the Company in 2013 from Tunbridge Wells Equitable Friendly Society ('TWEFS') and is closed to new business. Existing policyholders hold various investment and insurance-based products, including pensions, annuities, traditional life, unit-linked and with-profits. An internal reinsurance arrangement was put in place in October 2022 between the TWF and OBF funds, the arrangement covers the Unit-linked, pensions, annuities and traditional Life products.

• Communication Workers' Fund ('CWF')

The CWF was transferred to the Company in 2011 from the Communication Workers Friendly Society ('CWFS') and is closed to new business. Existing policyholders hold various investment and insurance-based products, including with-profits. Existing policyholders are eligible for policyholder loans.



Forester Life With-Profits Fund ('FLWPF')

The FLWPF was originally operated by the UK branch of IOF providing protection and savings products. The business of the FLWPF was transferred to the Company in 1995. This fund is closed to new business, although premiums on in-force business continue to be paid into it. Existing policyholders are eligible for policyholder loans.

Deferred Pensions Fund ('DPF')

This business was originally part of OBF and was ring-fenced in 2016. It consists of pension products whereby contributions are invested on the policyholder's behalf by the Company. The policyholder's notional fund grows in line with a crediting rate declared by the Company and varied from time to time. On claim, a terminal bonus may be added to the policyholder's notional fund. The Company is entitled to 10% of the surplus in the fund and the terminal bonus rates allow for this. This fund is also closed to new business.

There are also two defined benefit pension schemes within the UK Group. Both are closed to new accrual. The schemes are: TWEFS Retirement Benefit Scheme covered in the FLL accounts and Forester Group Employee Pension Scheme covered in the FHE accounts. The key IFRS numbers at 31 December 2024 for each scheme are as follows:

- The TWEFS Retirement Benefit Scheme had assets of £21.1m and a deficit of £1.5m.
- The Forester Group Employee Pension Scheme had assets of £4.9m and a surplus of £1.8m.

Further details of each scheme, as well as the defined contribution plan, are contained in the pension notes in the Annual Report and Financial Statements for each company.

A.1.5 Significant business or other events that have occurred during the period

Child Trust Fund maturities

Key to the Company's long-term strategy is the retention of matured CTF customers. As the CTF customers turn 18 and become eligible to access their savings, the Company aims to support them through their maturity journey. The Foresters' online platform, MyPlans, provides full self-serve capabilities with straight-through processing of full or partial encashments as well as the option to transfer funds into Adult ISAs. During 2024 we launched the Foresters Freedom ISA to maturing CTF customers, which aims to provide a greater level of flexibility and choice around their investment options.

A.1.6 Related party transactions

The Group had the following material related party transactions during the year (which include and are primarily between FLL and FHE which are part of the FHE Group):

- FHE incurs substantially all the operating costs for the FLL business and recharges the appropriate share to FLL for settlement in cash. During 2024, expenses recharged by FHE to FLL amounted to £49.5m (2023: £46.3m).
- FHE also incurs expenses relating to member benefits on behalf of the parent company IOF that are recharged via the UK branch of the parent company. During 2024, expenses totalling £4.1m (2023: £4.1m) were recharged to the UK branch of IOF.
- FLL owns the building which is occupied by the UK Head Office and charges rent to FHE. During 2024, rent charged by FLL to FHE was £0.4m (2023: £0.4m).
- FLL employed all of the Field Force Financial Advisers until 31 March 2024 when they were transferred under TUPE arrangements to FHE. Previously FHE only employed UK Head Office employees, whereas it now employs all UK staff. It also acts as principal employer for the pension scheme in the UK ('FGEPS').

At 31 December 2024, the intercompany balance between FLL and FHE was £8.3m (2023: £6.9m).

All related party transactions have taken place at terms that would have applied in an arm's length transaction. The intercompany creditor balances are unsecured and settled on a regular basis.



A.1.7 Change in accounting policies and errors

The 2023 balances in the 2024 IFRS Financial Statements of FHE have been restated due to a change in interpretation of the Trust Deeds of the Forester Group Employee Pension Scheme. The Deeds were previously interpreted such that the Company does not have an unconditional right to refund of surplus arising on the scheme. As a result, the accounting basis provided that the previously reported pension valuation was at the higher of the minimum funding requirements and its IAS 19 valuation. As the minimum funding requirements were higher than the IAS 19 valuation, the present value of committed future obligations were recognised. Under the new interpretation, the Company does have an unconditional right to refund of a surplus, and the accounting basis provides that the present value of committed future obligations are no longer required to be recognised. The affected financial statement lines of the prior period have been restated. The 2023 pension fund asset increased by £2,246,000 (the valuation transitioned from being a liability to an asset as a result of this restatement) and deferred tax liability increased £562,000. The impact on net assets at prior year was to increase by £1,685,000.

A.2 Underwriting performance

This section covers the underwriting performance of the Group's principal operating subsidiary, FLL. As FLL prepares its financial statements in accordance with IFRS, the underwriting performance information given in this section is on an IFRS basis.

The below table shows a reconciliation of the opening and closing insurance contract liabilities, including items reflected in the statement of total comprehensive income and cash flows arising in the year.

	2024	2023
	£′000	£′000
Opening balance	364,090	381,423
Insurance revenue		
Contracts under the fair value transition approach	(8,894)	(9,973)
Other contracts	(1,155)	(212)
Total Insurance revenue	(10,048)	(10,185)
Insurance Service Expenses		
Incurred claims and other insurance service expenses	6,744	7,018
Amortisation of insurance acquisition cash flows	(252)	97
Losses and reversal of losses on onerous contracts	229	142
Total Insurance Service Expenses	6,721	7,257
Total Insurance Service result	(3,328)	(2,928)
Insurance Finance Income or Expense	22,857	30,064
Total Changes in the Statement of Comprehensive Income	19,530	27,136
Cash flows		
Premiums received	10,106	12,327
Claims and other insurance service expenses paid, including investment components	(50,042)	(56,770)
Insurance acquisition cash flows	(621)	(455)
Other movements	-	429
Total Cash flows and other movements	(40,557)	(44,470)
Net Closing balance	343,063	364,090

The primary driver of the decrease in insurance liabilities in 2024 is due to claims paid, which relate primarily to the run off of the ring fenced funds and are consistent with the expected run-off profile. This was partially



offset by the return on assets held within the ring fenced funds, net of tax, for which the return accrues to the policyholder.

The contractual service margin ("CSM") relates to the profit earned on insurance contracts in respect of services provided during the period. This remains consistent with the prior year.



A.3 Investment performance

This section covers the investment performance of the Group's principal operating subsidiary, FLL. As FLL prepares its financial statements in accordance with IFRS, the investment performance information given in this section is on an IFRS basis. The following tables show FLL's investment income by asset class:

FLL Net Investment Income at 31 December 2024	Bonds & other fixed terms securities	Equities £'000	Derivatives £'000	Loans £'000	Investment property	Other £'000	2024 Total £'000
Interest & dividends	8,062	-	-	2,288	-	(1)	10,349
Net realised gains/(losses)	11,283	233,175	32,261	· -	_	-	276,718
Net unrealised gains/(losses)	(439)	272,869	(13,737)	-	-	-	258,694
Rental income	-	-	-	-	425	-	425
Investment income	18,905	506,044	18,524	2,288	425	(1)	546,186
Investment expenses							(6,944)
Net investment income after expenses	r deduction of ir	ivestment					539,242

FLL Net Investment Income at	Bonds & other fixed terms securities	Equities	Derivatives	Loans	Investment property	Other	2023 Total
31 December 2023	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Interest & dividends	7,640	-	-	327	-	1,349	9,316
Net realised gains/(losses)	11,493	166,608	20,581	-	-	-	198,682
Net unrealised gains/(losses)	14,689	246,954	10,689	-	(440)	_	271,892
Rental income	-	-	-	-	425	-	425
Investment income	33,822	413,562	31,270	327	(15)	1,349	480,315
Investment expenses							(6,575)
Net investment income after expenses	r deduction of ir	ivestment					473,740

Net investment income was higher in 2024, and this was mainly driven by investment market gains on equities with particular strength in US equities following anticipation of growth in the information technology sector and expectations of more business friendly regulatory and tax regimes following the presidential election. There was significant volatility of fixed income markets in the last quarter of 2024, which resulted in significant increases in bond yields creating unrealised losses within our fixed income portfolio.

A.4 Performance of other activities

A.4.1. Fee Income

Fee income is largely derived from management fees charged on assets under management. Fee Income of $\pounds 69.5m$ (2023: $\pounds 65.4m$) was 6% higher than the prior year based on a higher level of assets under management.

A.4.2. Operating Expenses

FHE incurs substantially all the operating expenses for the Group's operations and earns a margin on expenses recharged to its principal operating subsidiary, FLL. FLL's operating expenses in the year were £50.3m and increase from the prior year (2023: £46.7m), primarily driven by inflation and investment in operational capabilities.

A.4.3. Any other information

There is no other information to report.



B. SYSTEM OF GOVERNANCE

This section of the report sets out information regarding the system of governance in place within the Group.

B.1 General information on the system of governance

The Group's organisational structure and relationship to its parent is clearly defined, with the roles of Chair of the Board and the Chief Executive Officer ('CEO') clearly differentiated and separate. The Chair is responsible for leading the Board while the CEO is responsible for implementing strategy and managing the Group through an executive team. There have been no material changes in the system of governance over the reporting period.

The structure of the Board and Board Committees of the active companies in the Group is set out below:



FLL and FHE Board

The Board of each company within the Group has the following general responsibilities:

- To develop and maintain the strategy of the Group and to be responsible for the management and oversight of the Group's business by reference to its agreed risk appetite.
- To ensure that the Group's business is conducted with integrity and in compliance with general statutory and regulatory provisions so as to protect the respective interests of policyholders, creditors and other stakeholders.
- To comply with the policies of ultimate parent company insofar as they apply to the Group.
- To comply, as appropriate, with the requirements of the primary regulators, being the PRA and the FCA and those of the ultimate parent's regulator (Office of the Superintendent of Financial Institutions ('OSFI')) where applicable.

The annual review of the Board's effectiveness is conducted by an external party periodically. This last occurred in 2024 and was deemed effective.

The Board generally meets six times per annum or more frequently if business needs require.

The '3 Lines of Defence' model and roles and responsibilities of key functions

The Group operates a three lines of defence model that defines ownership and responsibilities for risk management. Risks are managed within the risk appetite set by the Board. The Board delegates authority to its committees and senior management to make decisions on risk. Primary responsibility for managing risks lies with business units.

1st Line of Defence

The first line of defense comprises all business areas other than those identified as second and third line. Operational management has ownership, responsibility and accountability for identifying, assessing mitigating and monitoring risks. The first line owns and manages its risks within the agreed risk appetite and in compliance with the risk policy framework.



2nd Line of Defence

Independent of the first line, the second line comprises the risk and compliance functions. The risk department is responsible for the design of the risk framework and providing specialist risk advice, oversight, challenge and assurance, and reports risk matters to the risk and investment committee.

3rd Line of Defence

The internal audit function operates as the third line in the three lines of defence model. Internal Audit provides independent assurance and advice on the effectiveness of the Group's risk management, governance and internal control processes. The Chief Internal Auditor reports to each Audit and Compliance Committee summarising the results and analysis of audit activity in the preceding period and providing an annual audit plan.

Audit & Compliance Committee

The Audit & Compliance Committee acts as an advisory committee to the Boards of the active Group companies (these being FHE and FLL). The Audit & Compliance Committee has been delegated responsibility by the Board for ensuring the integrity of each company's:

- financial reporting, including any regulatory financial reports;
- compliance function;
- systems of internal control;
- internal audit function;
- · external audit arrangements; and
- assessment of reports from the internal and external auditors.

It makes recommendations to the Boards on the matters delegated to it, with accompanying recommendations for action as appropriate.

The Committee is authorised by the Board to investigate any activity within its terms of reference. The Committee is authorised to obtain independent professional advice where necessary, at the Group's expense, and to require the provision of any information from any Director or employee of the Group. All employees are required to cooperate as requested by the Committee.

The Committee is drawn from the Independent Non-Executive Directors that sit on the FLL Board of Directors and at least one member is required to have relevant financial experience. Other Board directors will typically be invited to be in attendance at the Committee's meetings.

The Committee meets as and when it deems necessary, provided that it shall meet at least four times each year in order to provide input to the quarterly Group Board meetings.

Risk & Investment Committee

The Risk & Investment Committee is an advisory committee to the Boards of the active Group companies.

The Risk and Investment Committee, on behalf of the Board, is responsible for:

- · investment strategies and performance monitoring;
- · risk management practices; and
- capital management.

It makes recommendations to the Board on matters delegated to it, with accompanying recommendations for action as appropriate.

The Committee is authorised by the Board to investigate any activity within its terms of reference. The Committee is authorised to obtain independent professional advice where necessary, at the Group's expense, and to require the provision of any information from any Director or employee of the Group. All employees are required to cooperate as requested by the Committee.

The Committee is drawn from the Independent Non-Executive Directors that sit on the FLL Board of Directors. Other Board directors will typically be invited to be in attendance at the Committee meetings.



The Committee meets as and when it deems necessary, provided that it meets at least four times each year in order to provide input to quarterly Board meetings.

Investment Strategy

In carrying out its mandate for investment strategy, the Committee is responsible for formulating and recommending to the Board appropriate investment policies, strategies and procedures for the Group, including determining performance benchmarks, consistent with business plans and appetites for investment risk, having regard to liabilities, relevant regulatory requirements and the reasonable expectations of customers whilst taking account of the recommendations of the Actuarial Function Holder and the With-Profits Actuary as relevant.

Risk management

In carrying out its mandate for risk management, the Committee is responsible for:

- reviewing the Group's risk management framework, including its risk appetite, tolerances and policies by reference to current and relevant information and making such recommendations to the Board thereon as considered necessary;
- considering whether appropriate arrangements are in place to effectively manage and mitigate risks
 affecting the Group, including emerging risks, and whether the risk management function has
 appropriate resources and authority to ensure compliance with Group policies and procedures;
- reviewing at least quarterly the risk exposures facing the Group as well as the actions being taken to manage and/or mitigate these risks;
- reviewing operational resilience;
- considering the completeness of the risk profile presented and evaluating potential emerging or new risk issues facing the Group;
- considering whether risk exposures are being managed within approved risk appetite and tolerance levels and reviewing the adequacy of management actions and plans where levels of risk are in excess of tolerances; and
- reviewing Recovery and Resolution plans and overseeing Solvent Exit planning.

Capital Management

In carrying out its mandate for capital management, the Committee is responsible for:

- overseeing the updating of the Group's Own Risk and Solvency Assessment ('ORSA') including the Forward-Looking Assessment of Own Risk ('FLAOR') in accordance with the Group's ORSA Policy;
- considering on an ongoing basis whether the Solvency II standard formula remains an appropriate proxy for the risk profile of the Group and making recommendations to the Board of FHE as appropriate; and
- making recommendations to the Board regarding the Internal Capital Target for the Group.

With-Profits Fund Advisory Panels

As the Company manages closed with-profits funds, it has established a With-Profits Advisory Panel. The Panel acts in an advisory capacity to inform decision-making by the Board in relation to the management of the With-Profits funds. The Panel acts in accordance with its own terms of reference, regulations affecting the management of with-profits business and in particular each fund's Principles and Practices of Financial Management ('PPFM').

The responsibility of the Advisory Panel is to provide an independent view on the management and operations of the funds and adherence to the terms and conditions outlined in the Transfer Instrument where applicable. Specifically, its responsibilities include the need to assess, report on and give advice (and, where relevant, recommendations) to the Board.



B.1.1 Remuneration policy

The Group's policy is to ensure that total remuneration of the executive directors is competitive with that of comparable organisations in the financial sector. As far as practicable the policy aims to provide a strong link between pay and performance without encouraging inappropriate risk taking.

The key objectives of the Group's remuneration policy are to consider the following principles in respect of the Group's remuneration arrangements to ensure that they:

- promote effective risk management;
- avoid encouraging risk taking that exceeds risk tolerance limits;
- align with business and management strategy;
- · avoid conflict of interest; and
- allow for clear, transparent and effective governance.

In addition to the above principles which apply to all employees, certain additional requirements apply to employees who either effectively run the Group or whose activities have a material impact on the Group's risk profile.

The additional requirements are as follows:

- the balance between fixed and variable components is such that the fixed element represents a sufficiently high portion of the total remuneration;
- a substantial portion of variable remuneration requires a deferred component of a period not less than three years;
- performance-related variable remuneration is based on a combination of the performance of the individual, the business unit concerned and the overall result of the Group;
- consideration of performance is based on financial and non-financial criteria;
- any termination payments to relate to performance over the whole period of activity and do not reward failure; and

Non-executive directors of the Group received remuneration totalling £205k during the year (2023: £300k).

B.1.2 Key functions

The Senior Managers and Certification Regime ('SMCR') provides a regulatory framework for high standards of fitness and propriety, conduct and accountability to be applied to individuals in positions of responsibility. Holders of Senior Management Functions ('SMFs') are the senior people who have ultimate responsibility for overseeing the various activities of Forester Life. Any individual holding a SMF must be approved by the PRA and the FCA before they can commence their role. Every Senior Manager has a Statement of Responsibilities ('SoR)', clearly setting out their role and responsibilities.

SMF role holders are accountable for understanding their role and accountabilities under SM&CR.

The Chair of the Group Boards is accountable for ensuring that the Board members have the relevant skills and training to perform their duties which includes ensuring that Non-Executive Directors are fit and proper to perform their role on an ongoing basis. The ultimate decision-making body of a firm is its governing body, acting collectively, and individual accountability under SMCR does not cut across or undermine this.

The Certification Regime covers people whose jobs mean they can have a significant impact on customers, the firm or market integrity. These people do not require regulatory approval, but it is a requirement under FSMA that firms check and certify, at least annually, that they are suitable to do their job.

All employees must comply with policies and procedures that are applicable to them to ensure that Group standards are maintained, and standards of behaviour are managed appropriately. The Group operates a Fitness and Propriety policy. The key objectives of this policy are as follows:

- To provide a consistent framework and language for the assessment and maintenance of the fitness and propriety of the senior management of the Group;
- To establish minimum standards for fitness and propriety of the senior management of the Group and oversight of these standards to ensure their continued effectiveness; and
- To provide guidance to the circumstances when individuals would not be considered fit and proper.



The regular cycle of appraisals and performance reviews provides the baseline for the on-going assessment of fitness and propriety along with the various assessments required under the SMCR regime for new and existing staff including annual certification where applicable.

The assessment of Fitness and Propriety falls under three main headings:

- Competency and Capability
- Honesty, Integrity and Reputation
- Financial Soundness

B.2 Risk management system including the Own Risk and Solvency Assessment (ORSA)

An effective and embedded risk management framework is essential to maintaining sustainable, long-term business operations. The Group achieves this through a strong risk culture articulated by senior leaders and embodied by management at all levels through its governance structure and risk management processes.

Risk Governance

The Board has ultimate responsibility for the development and oversight of the risk management framework and for risk appetite which is an expression of the risk that the Group is willing to take. The Board delegates the oversight of risk management to the Risk & Investment Committee which will escalate matters of importance to the Board as required.

The Group's approach to risk-taking is quantified through its risk appetite statements so that the business can be managed in an environment of controlled, proportionate risk-taking to generate sustainable earnings and deliver long-term value to its members.

The risk framework is underpinned by a set of risk policies which establish principles for taking and managing risks across key risk categories. The risk management framework outlines roles and responsibilities through a "Three Lines of Defence" model. This structure enables managers to have a clear understanding of their risk management responsibilities and assists in embedding an effective risk culture across the Group. It provides an oversight and decision-making framework within which material risks are identified, assessed, monitored and managed at both business area and company level.

The Risk Management function is an independent second line function. On a quarterly basis the Chief Risk and Compliance Officer ('CRCO') prepares and presents a risk report to the Risk & Investment Committee. The CRCO reports to the Chief Executive Officer and has unfettered access to the Board Chairman and the Chair of the Risk & Investment Committee. This gives the risk function sufficient stature and independence.

Risk processes

Risk processes are used to identify, assess, manage, monitor and report risks.

Risk identification

The Executive Risk Register is maintained by the CRCO after discussions with senior management, who have the most comprehensive view of the Group's risks and risk drivers. This register forms part of the Risk Report that is presented to the Risk & Investment Committee.

In addition, the risk department meets with risk owners to provide oversight and challenge of risks, which are recorded on business area risk registers. Each risk owner is responsible for the completeness and accuracy of the information contained within their risk register. Risk identification is validated through scenario analysis tailored to the Group's risk profile.



Risk assessment

Each risk identified is evaluated and given a score based on the likelihood of the risk materialising and the severity of the impact if it were to occur, based on the UK's risk assessment matrix. The Group uses key risk indicators (KRIs) to assess the most significant risks against risk appetite. KRIs provide information to management about whether a risk has crystallised or whether the risk profile is increasing, allowing management to take early mitigating actions.

Risk mitigation

The Group uses a range of risk management techniques to manage and mitigate risks, controlling risk exposures in line with risk limits. Risk owners provide details of any mitigating factors or controls in place against each risk, and these are recorded on the relevant risk register. Residual scores are then applied to each risk, to show the score once controls/mitigation has been applied. If the risk is outside risk appetite an action plan is put in place, with progress against the plan reviewed regularly, or the risk is accepted and put onto the accepted risk register for regular review.

Risk events

The business units are responsible for reporting significant risk events and for ensuring that any necessary mitigating action is taken both in terms of the event itself and any control improvements that may be required. The Risk Management Function will record and track risk events engage with each business area to follow the completion of any required actions.

Risk monitoring and reporting

The CRCO provides an update on risk matters to the Executive Committee and the Risk & Investment Committee, which updates the Board. MI enables all significant risk positions to be monitored. Risk exposures including the solvency ratio are compared to the targets and limits established as part of the risk appetite framework.

ORSA Process

The ORSA can be defined as the entirety of the processes and procedures employed to consider the risk and capital implications of key decisions, including strategy and business planning. This ensures that the short and long term risks that the business faces can be assessed on a current and forward-looking basis, and that the Group's solvency requirements are met at all times.

The Board and the Risk & Investment Committee play an integral role in the oversight of the ORSA at all levels. The results of the ORSA, together with the ongoing confirmation that the capital assessment continues to be conversant with the Group's risk profile and stated risk appetite levels, is integral to strategic decision making by executive management and the Board.

The ORSA process is outlined in the ORSA policy. The key aspects are outlined below:

- The ORSA report is produced, presented to and approved by the Board annually. However, an interim
 ORSA or an ORSA update, would be prepared if there was any change to the business or to the risk
 profile that could materially impact the solvency capital requirement over the remaining period of the
 plan and prior to the next full assessment being due.
- Risks are evaluated and compared to the Group's stated risk appetite. One of the Board's key determinants of risk appetite is by reference to the capital requirement generated by these risks from both a regulatory and an internal capital target perspective. The Board has concluded that the standard formula prescribed under the Solvency II legislation for calculating the Solvency Capital Requirement ('SCR') accords, in the main, with the risk profile of the Group in calculating its solvency needs at the required 1:200 year level.
- Risk and capital management is linked to strategy with a forward-looking evaluation of the capital required to support the business plan and an assessment of the risk profile over the period of the business plan,



- The robustness of the capital output from the standard formula and the ORSA / FLAOR is scrutinised
 utilising scenario testing. A wide range of plausible scenarios, parameterised at the 1 in 200 level are
 developed based on events, the features of which respond to the key risks to which the business is
 exposed.
- The output from the scenarios is compared with the ORSA capital and the Internal Capital Target
 ('ICT') to ensure that the Group can withstand the effect of the scenario occurring. In circumstances
 where it is found that the ICT tolerance levels would be breached if the scenario occurred the reasons
 are evaluated and recommendations for management actions made in line with the Recovery Plan.

B.3 Internal control system

The Board has oversight responsibility for the management of risk within the Group. As such the Board provides oversight to ensure that the identified risks to which the business is exposed are being managed to a level commensurate with its stated risk appetite. The Board gains assurance that these responsibilities are met through the internal control framework. The control framework, and the basis upon which it operates, is articulated in a range of policies and procedures.

The Internal Control Policy establishes the basis of the internal control framework and seeks to provide a framework to oversee that:

- identified risks are managed to a level commensurate with the Board's risk appetite;
- relevant laws and regulations are complied with;
- data and information made available internally or externally is accurate, timely, complete, reliable and consistent;
- the Group's assets and resources, including its people, systems and data / information (including data that is held on behalf of its members and customers) are adequately protected, including instances where functions are outsourced to third parties; and
- control processes have been established that call for management and employees to carry out their duties and responsibilities with integrity and in an efficient and effective manner.

Based on information provided by management and independently by the Risk, Compliance and Internal Audit functions, the Board is able to form a view whether the internal control framework remains appropriate and if not, the actions that need to be taken as a result.

Control environment

The Board and Senior Management lead by example in communicating the importance of internal control and expected standards of conduct. The Board is assisted in carrying out its duties by various Committees and senior management as set out above.

Information and communication

Satisfactory communication of information is necessary for the Board, management and employees to carry out their internal control responsibilities effectively. The key principles relating to information and communication are that information must be relevant and of a quality to support effectively the development and maintenance of the internal control framework, and information must be communicated effectively and in a timely manner in order to ensure that all staff understand their duties and responsibilities (including instances where matters require escalation) in the context of internal controls and so that the internal control framework remains relevant to the Board's objectives and risk appetite.

Monitoring activities

This includes the process for evaluating adequacy of the internal control framework and reporting any findings or deficiencies. The key principles are that evaluations are carried out by control owners within business areas and oversight functions on an ongoing basis to ensure that the internal control framework is current, functioning as intended and remedial action is taken if considered necessary. Independent reviews of the internal control framework are undertaken by Internal Audit utilising a risk-based approach.



B.3.1 Compliance Function

The Compliance function seeks to assess and consider whether the Group adheres to all applicable legal and regulatory requirements and internal rules and policies governing its operations as applicable to conduct risk and FCA requirements.

The key responsibilities of the Compliance function are to:

- assess whether the compliance process is running effectively and to monitor that the statutory, regulatory and supervisory requirements are being met;
- monitor whether effective compliance controls and procedures are followed and whether corrective action is taken when compliance breaches are identified;
- identify, assess, advise on, monitor and report to the Board on compliance and conduct risks; provide compliance management education and tools to management and staff;
- monitor compliance with internal policies and standards; and
- promote an appropriate compliance culture.

B.4 Internal audit function

The Internal Audit function is provided by the IOF Internal Audit team. It is implemented through the process outlined below.

An audit plan aims to provide sufficient evidence to evaluate the effectiveness of the control environment across the Group. The audit plan considers those operations most affected by recent or expected changes, in processes or systems, including changes following acquisitions, restructures and new ventures. The plan is flexible so that adjustments can be made during the year as a result of changes in management strategies, external conditions or major risk areas. Any proposed changes or update in the plan are reported to the Audit & Compliance Committee for their review and agreement before they are incorporated into ongoing work. The Audit & Compliance Committee review and approve the plan at least annually.

Based on the annual plan, internal audit activity evaluates the adequacy and effectiveness of controls encompassing the business' governance, operations, and information systems. This includes:

- effectiveness of the controls over the operations;
- reliability of financial and management reporting;
- safeguarding of assets; and
- compliance with laws, regulations, and contracts.

The Board requires that the Chief Internal Auditor (CIA) performs sufficient audit work and gathers other available information during the year so as to form a judgement regarding the adequacy and effectiveness of the control environment. The CIA communicates overall judgement regarding the Group's control environment to the Audit & Compliance Committee.

The CIA has no responsibility for any other function across the business, and reports administratively to and has free and unrestricted access to the President and Global and UK Chief Executive Officers, the Chair of the UK and Canadian Audit & Compliance Committees, and reports directly to the Audit & Compliance Committee. This reporting structure ensures independence of the Internal Audit function.

B.5 Actuarial function

The Group operates an Actuarial Function Policy which outlines the manner and principles under which the Actuarial Function Holder delivers his mandate with the Group.



B.5.1 Actuarial Function Responsibilities

The Actuarial Function Holder's broad responsibilities are ensuring the long-term financial stability of the Group and ensuring adequate customer protection through solvency.

The Actuarial Function Holder manages the reinsurance arrangements and contributes to the underwriting policy in line with the risk appetite of the Group.

Calculation of technical provisions

The Actuarial Function Holder provides the calculation of the technical provisions, in accordance with the methodologies and regulations; and the validation of the technical provisions. The Actuarial Function Holder reports on the appropriateness of the methodologies relative to the Solvency II requirements; the appropriateness of the models for the purposes of calculation; the assumptions in the calculation of technical provisions; and the sufficiency and quality of data used.

Experience Analysis

The Actuarial Function Holder conducts an experience analysis for each of the risks which are material to each particular fund, an annual experience analysis at a detailed product level, for the purposes of setting assumptions; and a quarterly persistency analysis for key products, and to provide management information.

B.5.2 Actuarial Function Reporting

The Actuarial Function Holder provides an annual Actuarial Function Report following the completion of the year-end results. The report covers actuarial opinion on the calculation of the technical provisions, assumptions, data, risk and uncertainty associated with the technical provisions, business and risk environment.

B.6 Outsourcing

Where the Group entrusts a third party with undertaking business activities on its behalf, it retains responsibility for such activities. Any such arrangements are governed by the requirements of the Third Party Risk Management Policy ('TPRM').

The key objectives of the policy are:

- to establish clear oversight and management of all third-party relationships;
- to establish minimum and consistent standards for entering into, managing and exiting material thirdparty arrangements;
- to define and allocate responsibilities to ensure that these standards are upheld; and
- to ensure that the risks associated with entering into such outsourcing arrangements are effectively managed both at inception and on an ongoing basis.

The Group assures itself of the expertise and experience of the outsourced service provider ('OSP'). There is an initial capability analysis of the proposed provider to ensure that they can meet financial, regulatory and service obligations.

Monitoring and reporting against material outsourcing and third-party arrangements provide the Group's senior management with assurances that all current outsourcing arrangements remain within risk appetite, and that they are performing within expected tolerances. It is the responsibility of each outsourced service relationship manger to ensure that:

- clear contact, reporting and escalation processes are in place to manage the day-to-day relationship within a 'business-as-usual' environment;
- material outsourced service providers are providing key performance data and breach reporting per their contractual obligations;



- material issues raised are escalated to the relevant governance body;
- the outsourced service provider maintains its 'credit worthiness' and does not pose a material credit risk to the Group.

B.6.1 Material outsourced services

Material outsourcing relationships exist in respect of the following processes:

- Investment management
- Underwriting administration
- Policy administration software providers

The providers of these outsourced services are all based in the UK.

B.7 Any other information

There is no other additional information to report.



C. RISK PROFILE

The 'Risk Profile' section provides information on the key risks that the Group is exposed to, as well as corresponding processes for monitoring the risk exposures and the techniques in place for mitigating these risks.

Overview of risk profile

This section outlines the Group's risk profile for each risk category.

The key risk drivers, based on the SCR are market risk, persistency risk and expense risk. The Group's main source of income is derived from annual management charges levied on policyholders for managing their funds. The Group is exposed to market risk as fees are charged on a percentage basis of assets under management and falling markets lead to reduced assets under management and therefore lower revenues. Increased encashments, transfers out and lapses reduce the overall value of the Group's book of business and therefore reduce income from annual management charges. By the nature of the business model, the UK Group is exposed to expense risk from expense inflation and/or the inability to achieve revenue growth to support its expense base, coupled with external factors such as an increase in regulatory costs.

The Group's secondary risks are underwriting risks linked with traditional life and health products and the costs of providing guarantees within the with-profits funds.

The Group ensures that its assets in respect of non-unitised insurance business are invested in accordance with the Prudent Person Principle as set out in the Solvency II regulatory framework through the collective application of investment policy guidance. Whilst investment management has been outsourced, the Group retains oversight of the investment policies and sets the overall strategy and asset exposure limits.

Climate change financial risks have the focus of the Executive and the Board through the Risk & Investment Committee. The UK CRCO is responsible the identification, monitoring and management of climate-related risks and opportunities. These risks are managed through the existing risk management framework. A stress test was carried out in 2024 to consider the financial impacts of climate change on the open book of business and the results reported to the Risk & Investment Committee. Whilst the impacts are small currently, the Group recognises that climate change has the potential to have a more material impact on the business in future periods.

C.1 Underwriting risk – Life insurance (including health similar to life)

As the sole insurance undertaking of the Group, FLL's key underwriting risks are persistency risk and expense risk. It is exposed to variances in persistency (including mass lapse) and expense experience, relative to the expected experience on which pricing and reserving is based. It is also exposed to future systemic trends and volatility in underwriting risks, which are not allowed for in the pricing or reserving assumptions.

Lower persistency for investment products decreases the charges earned; higher persistency for with profits products increases the potential costs of options and guarantees for those biting. Persistency risk is actively monitored for any trends that would cause detriment to the capital position of the Group.

By the nature of the business model, the Group is exposed to expense risk from expense inflation and the inability to achieve revenue growth to support its expense base, coupled with external factors such as an increase in regulatory costs. As such, expense risk is accepted as a strategic risk. The general approach taken is to manage expense risk to an acceptable level, through a combination of sound corporate and risk governance and strong systems and controls.

The Group is exposed to variances in mortality, longevity and morbidity experience and future trends in its portfolio, though overall exposure is low. The morbidity risks arise in long-term health underwriting business in the CWF, TWF and OBF; the longevity arises in the annuity portfolios in the TWF and OBF and the two



defined benefit pension schemes; and there is a small mortality risk across the majority of products. The Group monitors the experience of these products annually and manages the mortality, morbidity and longevity risks through robust underwriting processes.

There are no material concentrations of underwriting risks at the Group level or in the underlying sub-funds.

There have been no material changes over the reporting period in the underwriting risks to which the Group is exposed.

Section E.2 provides detail on the amount of risk capital held in respect to the Life Risks.

C.2 Investment Market risk

The Group's key market risks are equity risk and currency risk, while its secondary risks include interest rate risk, credit spread widening, and property risk. These risks primarily arise from its investment products.

The Group manages these risks through compliance with investment policies and procedures, escalation of breaches, regular governance meetings with investment managers, and an annual review of investment strategies. Day-to-day fund management activities are outsourced, but the Group retains overall responsibility and oversight for all investments.

There are no material concentrations of market risks at the Group level or within the underlying sub-funds.

Equity Risk

The Group is exposed to equity risk through its investment portfolios. Falls in these portfolios reduce the charges earned, as these are linked to the value of the portfolios. The Group is susceptible to both short-term market crashes and longer-term declines, along with volatility-related uncertainty.

Beyond the reduction in investment-related charges, the Group's principal operating subsidiary, FLL, has direct exposure to market risk in several areas:

- Asset portfolios backing protection and annuity policies
- · Costs of options and guarantees
- Equity holdings in the shareholder fund
- Assets underlying the closed defined benefit section of the staff pension scheme

If losses reach a level that affects the solvency of ring-fenced funds, FLL would be required to inject capital to restore the required financial position.

Currency Risk

The Group is exposed to fluctuations in the value of non-Sterling assets due to exchange rate movements. To mitigate this risk, the Group employs currency hedges within surplus assets.

Interest Rate Risk

Changes in the yield curve impact the present value of future charges held as assets on the balance sheet. They also affect the cost of options and guarantees within the with-profits funds.

The Group actively manages this risk by:

- Measuring and monitoring exposure quarterly, or more frequently when necessary.
- Ensuring strong credit quality and duration matching for assets backing protection and annuity portfolios.



C.3 Credit risk

The Group takes credit risk positions in its investment and insurance portfolios through investments in government bonds and corporate debt. In unit-linked business and ring-fenced funds, the credit risk is assumed by the customer. However, the Group has indirect exposure through potential loss of revenue derived from annual management charges on funds under management.

The direct exposure to credit risk exists within shareholder funds, where potential losses may arise.

To manage credit risk, the Group:

- Invests only in investment-grade bonds (rated BBB- or higher).
- Monitors external fund managers' portfolios for compliance monthly.
- Reviews its investment strategy annually.

C.4 Liquidity risk

The Group actively manages its liquidity risk through:

- Monthly monitoring of short-term liquidity requirements.
- Analysis of lapse patterns and claims variances to assess cash flow stability.
- Liability duration analysis to ensure adequate asset-liability matching.
- Stress and scenario testing to evaluate resilience under adverse conditions.

A stressed liquidity metric is calculated using Standard & Poor's liquidity model, which assesses the Group's ability to meet liquidity demands under an immediate stress scenario with a 1-month timeframe.

The Group maintains a tolerance threshold of 180%, aligned with an A-rating requirement, and has consistently remained well above this level throughout the year.

C.5 Operational risk

While doing business, the Group is exposed to operational risks and conduct risks. Operational risk events can result in disruption to systems and processes, financial losses, customer detriment and/or reputational damage.

The key operational risks are:

Cyber risk - the failure to protect networks, computers, programs and data from attack, damage or unauthorised access. This risk incorporates data privacy and information security risks. Cyber-attacks can impact finances both directly and through regulatory fines, cause disruption to business and productivity, result in a loss of customer confidence and have a negative reputational impact. Cyber risk is managed through strong IT and data protection controls and through regular communications to staff about the dangers of cyber-attacks. These controls are evaluated and monitored on an ongoing basis.

Technology risk – there are many aspects to technology risk, which encompasses the IT infrastructure and capabilities. This risk includes hardware, software and network failures. Technology risk is mitigated through a wide suite of IT controls, and through the operational resilience programme which has tested important business services through severe but plausible scenario testing to understand the impact of potential IT disruption and identified and addressed vulnerabilities.

Regulatory Change risk - processes are in place to ensure that the Group remains compliant on an ongoing basis, through oversight, monitoring, escalation and reporting processes. Climate change and sustainability continue to be a focus of the legislative and regulatory agenda. These considerations have been incorporated into the existing risk management framework.



The risks of not complying with regulatory requirements are regulatory penalties ranging from fines to enforcement actions, as well as reputational damage. Regulatory change could impact Foresters business model if the modified basic advice model was modified or withdrawn or a fee cap introduced.

Third party risk - FLL remains fully responsible for the oversight, management and performance of all third parties. However, there is a risk that FLL would not be able to meet customer obligations following the failure of, or a significant degradation in these services which could result in major disruption to operations. These risks are addressed through the Third-Party Risk Management process which ensures that the right people are involved in decision making and that there is legal oversight of contracts.

People Risk - The risk associated with the ability to attract, retain and develop appropriately skilled colleagues. This risk is mitigated through a strong ethical culture, appropriate recruitment procedures, training and development, regular appraisals and performance management and remuneration benchmarking.

Model Risk - Model risk is the risk that, due to flaws or limitations in a model or in its use, a user of the results of the model will draw an inappropriate conclusion from those results. Adverse consequences from model risk include financial loss, poor business or strategic decisions, or reputational damage. Model risk also covers the failure to document and maintain the model, and its use, to the appropriate standards. The Model Risk Policy outlines the framework for managing model risk, and the expected controls to reduce the likelihood and severity of a model failure.

The operational risk appetite framework outlines the level of operational risk exposures that the business is willing to tolerate, supported by operational risk metrics which are reported on an exception basis to the Risk & Investment Committee along with agreed management actions to bring them back within risk appetite. The approach taken to operational risk is to manage it to an acceptable level through a combination of sound corporate and risk governance, systems and controls. Where appropriate, insurance is in place to limit the financial impacts of operational risks. The impacts of extreme but plausible operational risk scenarios are quantified in the ORSA on both a current and a forward-looking basis. This is used to consider operational risk capital requirements and to inform operational risk management across relevant business units.

C.6 Conduct risk

There is a strong emphasis on managing conduct risk to ensure the fair treatment of customers and stakeholders. This is crucial for maintaining trust and compliance, especially with the FCA's Consumer Duty.

- Conduct Risk Monitoring: The company has a minimal appetite for the risk of not meeting the Consumer Duty and is actively managing and overseeing conduct risk to prevent any negative impacts on customer outcomes. Specific conduct key risk indicators are analysed and reported quarterly to the Risk & Investment and Audit & Compliance Committees. These reports cover issues such as complaint volumes, breaches within Head Office, call monitoring of Field Advisers, and completion of mandatory training. Any indicator falling outside the acceptable range is closely scrutinised, with management taking prompt action to restore it within tolerance.
- FCA Consumer Duty: The company is focused on the four key outcomes of the FCA Consumer Duty, striving to:
 - o Ensure products and services are designed to meet customer needs.
 - Deliver products and services in a way that works for customers and avoids foreseeable harm.
 - o Ensure that customers receive the right information to make informed decisions.
 - Support customers throughout the product lifecycle, including resolving complaints fairly and promptly.



Support for Vulnerable Customers: The company is placing a growing focus on addressing the needs of vulnerable customers, ensuring proactive identification of vulnerable customers, staff are appropriately trained and tailored communication and support strategies. We have also enhanced our systems and process for recording vulnerable customers and related management information. As one of the UK's largest Child Trust Fund providers, we have a large base of young customers. We take extra care to ensure our communications are clear, accessible, and regularly reviewed to make sure they meet the needs of both young people and their families.

C.7 Other Material Risks

C.7.1. Strategic risk

Risks that arise from the Group's strategic objectives and the execution of the strategy. These include ineffective assessment or implementation of strategic initiatives, assumptions that are later proven to be incorrect and the risk not executing the strategy within agreed scope, timelines and costs. These risks are mitigated through Board and Executive oversight of strategic plans including regular review and challenge. A suite of key strategic performance indicators is presented to the Board quarterly to enable the success of the strategic initiatives to be monitored.

C.7.2. Reputational risk

Risks that arise from the Group's strategic objectives and the execution of the strategy. These include ineffective assessment or implementation of strategic initiatives, assumptions that are later proven to be incorrect and the risk not executing the strategy within agreed scope, timelines and costs. A core aim of the Group's strategy is to retain and continue serving our Child Trust Fund customer base. These risks are mitigated through Board and Executive oversight of strategic plans including regular review and challenge. A suite of key strategic performance indicators is presented to the Board quarterly to enable the success of the strategic initiatives to be monitored

C.7.3. Climate Risk

The Group continues to develop its ability to assess climate-related impacts through scenario testing in the ORSA. These scenarios explore how physical and transitional climate change risks may develop over the long-term. Climate risks are managed through a Sustainability Committee which considers how to reduce the carbon footprint of the business.

C.7.4. Counterparty risk

There is a risk of counterparty default from bond issuers, banks including custodians and reinsurance on certain lines of closed book business.

The most significant counterparty risk arises from fixed-income investments, which are regularly monitored and restricted to a defined credit quality level to manage default risk effectively.

The Group utilises banking arrangements with banks with ratings, equal to or higher than P-1 (Moody's) or A-1 (S&P).

FLL reinsures a small proportion of its health underwriting risks, with low overall exposure to reinsurer failure. Reinsurance premiums and claims are monitored on a quarterly basis.

Derivatives are used in a number of FLL's funds, within Investment Policy guidelines based on the principles of risk reduction, efficient portfolio management, tactical asset allocation, obtaining or hedging market exposures and cash flow management. The Group does not hold derivatives for speculative purposes, and outright short selling is not allowed.

The Group is exposed to risk arising from the failure of derivative counterparties. Most transactions are contracted and documented under ISDA (International Swaps and Derivatives Association, Inc.) agreements.



Such agreements are designed to provide a legally enforceable set-off in the event of default, which reduces credit exposure.

The Group has some exposure to default risk through secured loans to policyholders, collateralised against their plan value. The exposure is managed by reviewing the portfolio regularly.

C.7.5 Emerging Risks

Newly developing or changing risks which are difficult to quantify, and which may have a major impact on the Group. Typically, the drivers for these risks are external to the company arising from changes in the macro-economic environment including geopolitical, technological, environmental and regulatory changes. The Group is continuously monitoring for the emergence of such risks and reviewing whether they should be included as within the risk framework.

C.8 Any other information

There is no other information to report.



D. VALUATION FOR SOLVENCY PURPOSES

The 'Valuation for Solvency Purposes' section provides a description of the bases, methods and main assumptions used in the valuation of assets, technical provisions and other liabilities for each material asset/liability class under Solvency II.

Assets and liabilities have been valued according to the requirements of the Solvency II PRA Rulebook and related guidance. The basis for the Solvency II valuation principle is the amount for which the assets or liabilities could be exchanged between knowledgeable willing parties in an arm's length transaction.

The tables below set out a summarised balance sheet as at 31 December 2024, comparing assets and liabilities as reported in the IFRS financial statements and the Solvency II balance sheet in respect of the FHE Group and FLL.

Table 1 - FHE Group - Balance Sheet - IFRS and Solvency II

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FHE Group As at 31 December 2024	IFRS £'000	IFRS reclassified £'000	SII Valuation adjustment £'000	Solvency II £'000	SFCR Note
Deferred acquisition costs	18,730	-	(18,730)	_	D.1.1
Intangible assets	15,353	_	(15,353)	_	JD.1.1
Deferred tax asset	761	(761)	-	_	D.1.2
Employee benefit asset	1,791	(1,791)	-	-	
Property, plant and equipment held for own use	6,637	1,713	-	8,350	D.1.3
Holdings in related undertakings, including					
participations	-	-	-	-	D.1.4
Reinsurance contract assets	2,287	-	(433)	1,855	D.1.6
Equities	5,026,989	(5,026,989)	-	-]
Bonds	494,585	(289,759)	-	204,826	
Collective Investment Undertakings	-	293,210	-	293,210	D.1.4
Derivatives	(13,737)	13,737	-		
Assets held for index - linked and unit - linked business	-	5,104,670	(710)	5,103,960	
Loans to policyholders	-	5,894	-	5,894	D.1.5
Cash & cash equivalent	62,245	(35,059)	-	27,187	D.1.4
Receivables	54,141	(38,715)	-	15,426	D.1.7
Total assets	5,669,783	26,150	(35,225)	5,660,706	
Technical provisions	5,455,785	(5,894)	(327,354)	5,122,537	D.2.1
Pension benefit obligations	1,451	(1,791)	-	(340)	D.3.1
Deferred tax liabilities	3,273	(760)	63,884	66,396	D.1.2
Intermediaries payable	25,017	15,374	-	40,392	D.3.2
Payables (trade, non-insurance)	17,520	19,191	-	36,711	D.3.2
Total liabilities	5,503,047	26,120	(263,469)	5,265,697	
Excess of assets over liabilities	166,735			395,010	



Table 2 - FLL - Balance Sheet - IFRS and Solvency II

FLL	IFRS	IFRS reclassified	SII Valuation adjustment	Solvency II	SFCR Note
As at 31 December 2024	£'000	£'000	£'000	£'000	
Deferred acquisition costs	18,730	-	(18,730)	-	D.1.1
Intangible assets	3,383	-	(3,383)	-] = 1-1-
Deferred tax asset	762	(762)	-	-	D.1.2
Property, plant and equipment held for own use	5,710	-	-	5,710	D.1.3
Reinsurance contract assets	2,287	-	(433)	1,855	D.1.6
Equities	5,026,989	(5,026,989)	-	-]
Bonds	494,585	(289,759)	-	204,826	
Collective Investment Undertakings	-	293,210	-	293,210	D.1.4
Derivatives	(13,737)	13,737	-		
Assets held for index - linked and unit - linked		E 104 670	(710)	E 102.060	
business	-	5,104,670	(710)	5,103,960	J
Loans to policyholders	-	5,894	-	5,894	D.1.5
Cash & cash equivalent	61,897	(35,059)	-	26,838	D.1.4
Receivables	45,995	(11,553)	-	34,442	D.1.7
Total assets	5,646,600	53,390	(23,255)	5,676,734	
Technical provisions	5,455,785	(5,894)	(324,820)	5,125,070	D.2.1
Pension benefit obligations	1,451	-	-	1,451	D.3.1
Deferred tax liabilities	-	(762)	66,618	65,856	D.1.2
Intermediaries payable	25,017	17,693	-	42,710	D.3.2
Payables (trade, non-insurance)	14,140	42,354	-	56,494	D.3.2
Total liabilities	5,496,393	53,390	(258,203)	5,291,581	
Excess of assets over liabilities	150,205			385,153	

The Solvency II consolidated balance sheet for the Group has been prepared using default accounting consolidation-based method ('Method 1').

D.1 Assets

Assets have been valued according to the requirements of the Solvency II PRA Rulebook and related guidance. The basic principle of valuing assets under Solvency II is to determine the amount at which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction.

The general principles for measuring asset valuations under Solvency II are as follows:

- Wherever possible, the fair value of assets must be based on quoted prices in active markets or based on readily available prices in orderly transactions that are sourced independently.
- Where valuation based on quoted prices in an active market is not possible, mark-to-model
 procedures should be used (mark-to-model is a pricing method for a specific investment position or
 portfolio based on internal assumptions or financial models). When using mark-to-model,
 undertakings will continue to maximise the use of relevant observable inputs and minimise the use
 of unobservable inputs.

There have been no changes made to the asset recognition and valuation bases used or to estimations during the reporting period.



The description of valuation differences between IFRS and Solvency II balance sheet, by material asset class, is provided below:

D.1.1 Intangible assets and deferred acquisition costs

Under IFRS, the Group recognises intangible assets in respect of acquired management contracts.

Under IFRS, identifiable intangible assets which are recognised as part of business combination are initially valued at fair value and subsequently amortised over their economic useful lives.

Based on the Group's assessment, these intangible assets do not meet the Solvency II recognition criteria and therefore they are ascribed nil value on the Solvency II balance sheet.

The Group recognises deferred acquisition costs ('DAC') in respect of its investment business on the IFRS balance sheet. These comprise of the incremental costs of obtaining a contract when these costs are expected to be recovered. The incremental costs for obtaining a contract are those costs that the Group would not have incurred if the contract had not been obtained.

Deferred acquisition costs are recognised at nil value under Solvency II.

D.1.2 Deferred tax asset/liabilities

FLLs IFRS deferred tax asset ('DTA') relates to carried forward losses. Based on current forecasts, there are sufficient future profits available to justify holding the DTA. The forecast future profits relating to the business of FLL are monitored regularly to ensure that we have sufficient future profits available to utilise the DTA and it is therefore also recognised under Solvency II. In addition, in IFRS the Group has a deferred tax liability ('DTL') in respect of the TW intangible (which is removed for SII) and the pension scheme.

Deferred tax liabilities are accounted for using the liability method, whereby tax expected to be payable or recoverable is calculated on temporary differences arising between the carrying amounts of assets and liabilities under IFRS and the tax assets and liabilities calculated under the regulations of HMRC.

An additional deferred tax liability arises on the valuation differences between IFRS and Solvency II, recognising the temporary timing difference between the carrying value of Solvency II assets and liabilities and the tax regime under which the Group operates.

The components of the net deferred tax balance in the Solvency II sheet are shown in the table below:

Net Deferred Tax adjustment at 31 December 2024	FHE Group £'000	FLL £'000
Net IFRS deferred Tax (liability) / asset	(2,512)	762
Deferred tax on Solvency II (SII) adjustments:		
- Tax on SII valuation adjustments on ring fenced funds	(1,054)	(737)
 Tax on Present Value of Future Profit on unit-linked business net of risk margin 	(70,333)	(70,333)
- Tax impact on removal of DAC	4,452	4,452
- Tax impact on removal of TW Intangible assets	3,050	-
Total deferred tax on SII adjustments	(63,884)	(66,618)
Net Deferred Tax on SII balance sheet	(66,396)	(65,856)

D.1.3 Property, plant and equipment held for own use

Property refers to the Foresters House building and the land on which it was built. As the property is held at fair value under IFRS, there is no difference in the valuation under Solvency II. An annual independent valuation is carried out to determine the fair value of the land and building.



For all other equipment, IFRS carrying values are assumed to approximate fair value.

D.1.4 Financial assets

Financial investments and cash are measured at fair value under both IFRS and Solvency II. The methods and assumptions used by the Group in estimating the fair value of financial assets are:

- Bonds: Fair values are generally based upon quoted market prices. Where market prices are not readily available, fair values are estimated using values obtained from quoted market prices of comparable securities or other inputs that are observable in active markets.
- Equities: Fair values are based upon quoted market prices. For Solvency II reporting the equity securities are re-classified into the various Solvency II balance sheet categories.
- Derivatives: Fair values are generally based upon quoted market prices.
- Cash: The carrying value of cash and cash equivalents approximates their fair value.

D.1.5 Loans on policies

Following adoption of IFRS 17, an accounting basis, policyholder's loans are shown within insurance contract liabilities cash flows on the IFRS balance sheet. Their value is a reasonable approximation of fair value.

D.1.6 Reinsurance recoverable

Please see <u>Section D.2</u> 'Technical Provisions' for the valuation of Reinsurance recoverable.

D.1.7 Receivables (trade, insurance, reinsurance and intermediaries)

Under Solvency II, the value of receivables is based on the discounted cash flows arising from the receivables, adjusted for the risk of default.

Receivables are carried at cost less any impairment. Given the short-term nature of these assets (due within one year), this is a reasonable approximation of fair value.

D.1.8 Significant Estimates

There are no significant assumptions and judgments applied when calculating the Solvency II valuation of assets other than the ones already described above.

D.2 Technical provisions

D.2.1 Technical provisions by material line of business

The Group values the technical provisions as the best estimate reserves plus a risk margin as set out in the Solvency II rules.

The following table sets out the FHE Group's and FLL's technical provisions split by Solvency II line of business.

The best estimate liabilities and the risk margin are provided separately except in the case where technical provisions have been calculated as a whole.

The methodology and assumptions used in the calculation of technical provisions are covered in section D.2.2.



FLL Line of business at 31 December 2024	Technical Provisions £'000	Best Estimate £'000	Risk Margin £'000
Health insurance	10,313	10,313	(1)
Insurance with profit participation	240,104	239,911	193
Index - linked and unit linked	4,828,250	4,798,840	29,410
Other life insurance	28,862	28,551	310
Life annuities	17,543	16,307	1,236
Total gross life insurance obligations	5,125,071	5,093,923	31,148
Consolidation adjustment	(2,534)	(2,633)	99
Total FHE Group life insurance obligations	5,122,537	5,091,290	31,247

The FHE Group technical provisions are lower than the FLL technical provisions, due to a consolidation adjustment applying an intercompany expense recharge from the best estimate cash flows.

D.2.2 Valuation Methodology

The best estimate liabilities ('BEL') are calculated by discounting future cash-flows on in-force business, using best estimate demographic assumptions and the prescribed risk-free interest rates for investment assumptions and discounting.

The cash-flows cover future premiums for in-force contracts within the contract boundary, associated guaranteed benefits, with-profits discretionary benefits, expenses for administration, commission, investment returns and tax (where policyholder tax applies).

The with-profits value of guaranteed benefits includes the sum assured and declared annual bonuses to date, and the value of future expenses. It excludes the value of future annual bonuses and final bonus. It is net of the value of future premiums.

Discretionary benefits apply only to with-profits business and are equal to total asset share, cost of guarantees, cost of smoothing and cost of financial options less the value of guaranteed benefits.

The best estimate liability is calculated gross of reinsurance, with the reinsurance valued as an asset.

The risk margin is the cost of holding the Solvency II capital requirement for non-hedgeable risks on in-force business in all future years. The cost of capital is 4% per annum with a risk tapering factor, which is set in line with the latest PRA risk margin reform.

The Group is not making use of the PRA Rulebook/SII Firms rules:

- the Matching adjustment, as described in the Matching Adjustment;
- the Volatility adjustment, as described in the Technical Provisions section:8 Volatility Adjustment; and
- the Transitional Measures on Risk-free Rate, Equity and Technical Provisions, as described in the Transitional Measures section: 5 -Standard Formula: the Basic SCR with regard to equity risk, 10 -Risk Free Rate, and in the Transitional Measure of Technical Provisions.

D.2.3 Assumptions

The key insurance assumptions are lapse and expense assumptions. Lapses are monitored quarterly, and the assumptions set annually using internal data, relevant to the particular product group. Administration expenses are reviewed monthly, and assumptions set annually based on the Group's budget and future trends in expenses. Other insurance assumptions such as mortality or morbidity are reviewed annually, using internal and external data as appropriate.



The key investment assumptions are investment growth, the discount rate and inflation. Investment growth and the discount rate use the Solvency II risk-free rates, specified by the PRA and are updated quarterly.

D.2.4 Uncertainty of Cash-flows

The cash-flow projections used in the calculation of the best estimate liabilities are calculated using the best estimate assumptions, which are set with market data and experience data. Actuarial judgement is exercised in the assumptions setting and modelling processes.

Uncertainty of cash-flows arises from the potential mismatch between expected and actual future cash flows. The best estimate assumptions will be updated according to experience and market changes over time, which consequently results in a change in the best estimate liabilities.

Key sources of uncertainty come from factors that materially affect the future level of net charges / income of unit-linked investment products, as a percentage of the future level of assets under management. This includes policyholder behaviour, expenses, and market condition changes (investment growth, risk-free rates and inflation).

D.2.5 Solvency II and IFRS valuation differences

The table below shows the IFRS and the Solvency II technical provisions of FLL valued as at 31 December 2024. The material differences between IFRS and Solvency II valuation of liabilities relate to the treatment of non-unit reserves for unit-linked investment products (including risk margin), the treatment of the surplus in the with-profits funds, and other IFRS17 Insurance Contract Liability components including Contractual Service Margin (CSM) and Liability for Incurred Claims (LIC). Best estimate insurance assumptions are aligned between IFRS and Solvency II. Liability discount rates of IFRS and Solvency II differ by the illiquidity premium.

FLL Line of business at 31 December 2024	IFRS Technical Provisions £'000	SII Technical Provisions £'000	Difference in Technical Provisions £'000
Health insurance	8,957	10,313	(1,356)
Insurance with profit participation	324,024	240,104	83,920
Index - linked and unit linked	5,108,509	4,828,250	280,259
Other life insurance	(3,089)	28,862	(31,950)
Life annuities	17,384	17,543	(159)
Total gross life insurance obligations	5,455,785	5,125,070	330,714

Insurance with profits participation - Under IFRS, the Unallocated Divisible Surplus ('UDS') represents the amount of assets held over realistic liabilities, effectively the Estate. With IFRS 17, the shareholders' share of the estate is included in equity and policyholders' share is in the reserves, whereas all of the estate is excluded from the Solvency II technical provisions, and treated as own funds, albeit restricted.

Index-linked and unit-linked - Under Solvency II the recognition of negative reserves is permitted. In comparison, under IFRS, the recognition of future profits on this line of business is prohibited. Hence the IFRS non-unit reserves are zero while under Solvency II the 'best estimate' of liabilities means that negative non-unit reserves are allowed, and reserves can be less than surrender amounts.

Under the new IFRS reporting standards IFRS17, insurance contract liabilities include Risk Adjustment, CSM and LIC. While the risk adjustment is largely comparable to the Solvency II risk margin, CSM and LIC may cause IFRS contract liabilities to be larger. This is offset by the introduction of illiquidity premium in the discount rate which is applied to the cashflows to calculate IFRS liabilities. There is some recategorization of liabilities between Insurance with profit participation and Other life insurance.

The movements for the Group are materially the same as for FLL as shown above.



D.2.6 Reinsurance Asset

The Group's insurance subsidiary FLL has two external reinsurance arrangements in place:

- Business in the OBF acquired in 2008; and
- Various treaties in the TWF (mainly sickness policies).

As discussed in section C, mortality and morbidity risks are not significant for the Group.

The value of the reinsurance asset is modelled as the best estimate of expected reinsurance recoveries less reinsurance premiums due. On the grounds of materiality, this is modelled for TWF only. Both the recoveries and premiums due should be adjusted for expected counterparty default. However, FLL assumes this to be constant over time and to equal zero because reinsurance arrangements have been placed only with large, multinational reinsurers with a good credit rating. The approach is deemed reasonable given the volume of business being reinsured.

FLL has also put in place an internal reinsurance arrangement in 2021, ceding TWF non-profit liabilities to OBF. At the FLL company level, this reinsurance arrangement had a broadly neutral impact on reinsurance assets. No counterparty default risk has been modelled on this arrangement.

The Group has no special purpose vehicles as defined in the PRA Rulebook/SII Firms/Insurance Special Purpose Vehicles.

D.2.7 Changes since previous reporting period

The Solvency II methodology and assumptions are reviewed annually and updated where necessary.

The methodology for the calculation of the technical provision of OBF Child Trust Fund ('CTF') business has been updated. All CTF policies are now assumed to enter protected status at maturity and then lapse thereafter based on experience. Previously it was assumed all CTFs will encash immediately at the maturity date.

Following the change in the structure and calculation of the Field Force (distribution) advisors remuneration, renewal commission is now no longer part of the best estimate cashflows and the commission clawback has significantly reduced.

As part of a process of continuous improvement of our models we identified that partial withdrawals within the paid-up projection for unit-linked business were not adequately captured. This has been improved in the current year together with a more granular set of assumptions.

The SCR methodology for the ring-fenced funds has changed from stressing assets and present value of guaranteed benefits on the liabilities to stressing the full balance sheet. This has led to LACoTP no longer being restricted by the FDB for the TWF and CWF funds.



D.3 Other liabilities

Liabilities have been valued according to the requirements of the Solvency II PRA Rules and related guidance. The basic principle of valuing other liabilities under Solvency II is to determine the amount at which a liability could be transferred or settled between knowledgeable willing parties in an arm's length transaction.

There have been no changes made to the other liability recognition and valuation bases used or to estimations during the reporting period.

D.3.1 Pension benefit obligations

The Group has two defined benefit pension schemes – the Tunbridge Wells Equitable Friendly Society retirement benefit scheme ('TW pension scheme') and the FHE Group Employee Pension Scheme. Both schemes are closed to new members.

The TW pension scheme was acquired as part of the acquisition of Tunbridge Wells Equitable Friendly Society. Up to 1 October 2016, all expenses of the scheme were borne by the TW Fund. On 1 October 2016, management put in place a stop-loss arrangement whereby the TW Fund paid a reinsurance premium to the OBF and in return any expenses and costs in excess of the stop-loss trigger are borne by the OBF. The stop-loss trigger was reached in March 2020 and the OBF has taken over the funding of the pension scheme contribution and related expenses since then.

The Forester Group Employee Pension Scheme has 2 sections: the Staff Plan and the Fieldworkers Section. FHE is the principal employer for the Forester Group Employee Pension Scheme.

IFRS measurement principles for pension benefit obligations are consistent with Solvency II.

D.3.2 Payables

Payables are carried at cost. Given the short-term nature of these liabilities (due within one year), this is a reasonable approximation of fair value.

D.4 Alternative valuation methods

The majority of the Group's and the Company's assets are measured at fair value basis on quoted market information or observable active market data.

Although the Solvency II valuation hierarchy differs from IFRS, the methodology for valuing assets and liabilities measured at fair value remains unchanged. Property held for own use is valued using an alternative valuation method. The property is valued annually by a qualified and independent third party based on the market value of similar properties. The value of the property as at 31 December 2024 was £5.7m.

D.5 Any other information

D.5.1 Group and subsidiary valuation differences

There are no material differences in the bases, methods and main assumptions used at the Group level for the valuation of assets and liabilities from those used by any of its subsidiaries.

D.5. 2 Operating and finance leases

The Group has operating lease obligations in respect of equipment and motor vehicles. It values its leases in accordance with IFRS 16, this is considered to materially reflect fair value and no valuation adjustments have been made for Solvency II.



E. CAPITAL MANAGEMENT

The 'Capital Management' section of the report describes the objectives, policies and procedures employed by the Group for managing its own funds. The section also covers information on structure and quality of own funds and calculation of the Solvency Capital Requirement ('SCR').

E.1 Own Funds

E.1.1 Management of Own Funds

The objective of capital management is to maintain a consistently strong capital position in the context of overall risk appetite and an optimal capital structure.

The Group manages its own funds in conjunction with solvency capital requirements, and seeks to:

- satisfy the contractual entitlements of its policyholders and the requirements of its regulators;
- match the profile of its assets and liabilities closely, taking account of the risks inherent in the business;
- maintain financial strength sufficient to support new business growth in line with the Group's business plan;
- ensure financial flexibility by maintaining strong liquidity and access to a range of capital markets;
- allocate capital efficiently to support growth; and
- manage exposure to changes in interest rates, inflation and exchange rates.

A Capital Management Policy sets out the approach to capital management within the Group, including allocation of responsibilities for the management of capital, capital monitoring, reporting, forecasting, planning and overall governance. The Group uses a 10-year time horizon for business planning.

Capital management for the Group is the responsibility of the Chief Actuary; the Risk & Investment Committee is responsible for the oversight.

There have been no material changes in the objectives, policies and processes employed for managing own funds over the reporting period.

E.1.2 Own Funds by tier

Own funds are divided into 3 'tiers' based on both 'permanence' and 'loss absorbency'. Tier 1 is the highest quality and Tier 3 the lowest. Tier 1 is further divided into 'restricted' and 'unrestricted'. The regulations impose limits on the amount of each tier that can be held to cover the SCR with the aim of ensuring that the items will be available to absorb any losses that might arise.

The following tables set out a summary of the Group's and the Company's own funds for year ending 31 December 2024 and 2023. All own funds are unrestricted Tier 1.

FHE Group	2024	Tier 1
Own Funds – Tier 1 unrestricted at 31 December	Total £'000	unrestricted £'000
Ordinary share capital	56,020	56,020
Surplus funds	39,660	39,660
Reconciliation reserve	251,155	251,155
Total basic own funds after deductions	346,835	346,835
Total eligible own funds to meet consolidated group SCR	346,835	346,835
Total eligible own funds to meet minimum consolidated group SCR	346,835	346,835

2023	Tier 1
Total £'000	unrestricted £'000
56,020	56,020
34,949	34,949
220,103	220,103
311,072	311,072
311,072	311,072
311,072	311,072



FLL		Tier 1
Own Funds – Tier 1 unrestricted at 31 December 2024	Total £'000	unrestricted £'000
Ordinary share capital	68,500	68,500
Surplus funds	39,660	39,660
Reconciliation reserve	228,819	228,819
Total basic own funds	336,978	336,978
Total eligible own funds to meet SCR	336,978	336,978
Total eligible own funds to meet MCR	336,978	336,978

2023	Tier 1
Total £'000	unrestricted £'000
68,500	68,500
34,949	34,949
201,973	201,973
305,422	305,422
305,422	305,422
305,422	305,422

Unrestricted Tier 1 capital of £346.8m (2023: £311.1m) which represents 100% of eligible own funds for the Group (2023: 100% Tier 1 unrestricted). FLL's eligible own funds were slightly lower at £337.0m (2023: £305.4m). This consists of ordinary share capital, surplus funds and reconciliation reserve (refer to Section E.1.3). Tier 1 unrestricted capital includes high quality instruments with features such as permanence, subordination, undated, absence of redemption incentives, mandatory costs and encumbrances .

Further information on own funds by Tier is presented in IR 23.01.22 (FHE Group) and IR 23.01.01 (FLL solo) within Section F.

Group Eligible Own Funds to meet the SCR increased from £311.1m to £346.8m during the reporting period.

A reconciliation of Eligible Own Funds to meet the SCR between FLL and FHE Group for 2024 and 2023 is set out below:

FLL to FHE Own Funds reconciliation`	2024 £'000	2023 £'000
FLL Own Funds at end of year	336,978	305,422
Deferred Tax Assets/ (Liabilities)	(541)	219
FHE Arm's length charge	2,533	2,108
Pension benefit obligations	1,791	(1,580)
Other FHE Assets	6,074	4,903
FHE Group Own Funds at end of year	346,835	311,072

FLL's own funds include a capital contribution of £24.2m. The capital contribution represents the surplus contained within the long-term business fund at the date of transfer of long-term business from the Independent Order of Foresters (30 September 1995), which is not attributable to with-profits business. It is not distributable; however, given that this amount relates entirely to FLL and FLL contributes almost 100% of the Group SCR, there is insignificant risk that this capital will need to be distributed to FHE. Therefore, there are no further restrictions for transferability / fungibility for this amount in Own Funds.

E.1.3 Details of Own Funds items

Ordinary share capital

This represents ordinary shares of £1 each. The ordinary shares carry full voting rights and qualify for dividends. There are no restrictions on the repayment of ordinary capital other than imposed by the Companies Act 2006. Any repayments of share capital would be subject to regulatory approval.

There have been no changes to share capital during the year.



Surplus funds

Surplus funds represent with–profit funds' accumulated profits that have not yet been made available for policyholders and beneficiaries. Any restrictions by virtue of them being with–profit funds are presented as an adjustment for restricted items in respect of ring-fenced funds.

Reconciliation reserve

The reconciliation reserves for FHE Group and FLL in 2024 and 2023 have been derived as follows:

FHE Group	2024	2023
Reconciliation Reserve at 31 December	£'000	£'000
Solvency II excess of assets over liability	395,010	349,521
Other basic own funds items	(95,680)	(90,969)
Foreseeable dividends, distributions, and charges	(10,000)	(10,000)
Restricted own funds items in respect of ring-fenced funds	(38,175)	(28,449)
Reconciliation reserve	251,155	220,103

FLL	2024	2023
Reconciliation Reserve at 31 December	£'000	£'000
Solvency II excess of assets over liability	385,153	343,870
Other basic own funds items	(108,160)	(103,448)
Foreseeable dividends, distributions, and charges	(10,000)	(10,000)
Restricted own funds items in respect of ring-fenced funds	(38,175)	(28,449)
Reconciliation reserve	228,819	201,973

The reconciliation reserve equals the total of excess assets over liabilities on the Solvency II balance sheet reduced by the following:

- Other basic own funds including ordinary share capital and surplus funds;
- Dividends are deducted from own funds as soon as they are 'foreseeable'. For final dividend, this is
 considered to be at the point at which the Board proposes the dividend; and

The surplus own funds over notional SCR held within ring fenced funds are restricted.

E.1.4 Differences between IFRS equity and excess of assets over liabilities as calculated for Solvency II

The following tables detail the key differences between IFRS and Solvency II Eligible Own Funds for 2024 and 2023:

FLL - Reconciliation from IFRS to Solvency II net assets	2024	2023
	£'000	£'000
Total FLL (the Company) equity on IFRS basis	148,676	148,399
Elimination of DAC and intangible assets	(22,112)	(23,546)
Valuation difference on technical provisions	324,820	274,154
Net deferred tax	(66,618)	(54,227)
Other valuation differences	386	(911)
Solvency II net assets	385,153	343,870
Difference between IFRS and Solvency II net assets	(236,477)	(195,471)
Group deferred tax asset adjustment	(541)	219
Group other adjustments	10,398	5,432
FHE group Solvency II net assets	395,010	349,521



Deferred acquisition costs and Intangibles

This movement represents the elimination of DAC and intangible assets from the Solvency II balance sheet. Please see <u>Section D.1</u> 'Assets' for further detail.

Change in Technical Provisions

This movement represents the change in net technical provisions from an IFRS valuation to a Solvency II valuation. Please see <u>Section D.2</u> 'Technical Provisions' for further detail.

Deferred tax

This movement represents the change in the valuation of the deferred tax liability of FLL/FHE based upon the asset and liability valuation changes mentioned in this section of the report. Please see <u>Section D.3</u> 'Other Liabilities' for further detail.

E.2 Solvency Capital Requirement and Minimum Capital Requirement

The Group and the Company both use the Standard Formula to calculate the capital requirements for the business, in accordance with Solvency II regulations. The Standard Formula has been assessed as suitable for the business. The SCR is the amount of Own Funds that the Group or the Company is required to hold under Solvency II regulations, such that the Group or Company can meet its obligations to policyholders and beneficiaries over the following 12 months with a 99.5% probability. The 'MCR' is the minimum level of security below which the amount of financial resources should not fall.

Since the last reporting period, the SCR methodology for the ring-fenced funds has changed from stressing assets and present value of guaranteed benefits on the liabilities to stressing the full balance sheet. This has led to LACoTP no longer being restricted by the FDB for the TWF and CWF funds.

E.2.1 Solvency Capital Requirement

The SCR (before diversification between risk modules) at 31 December 2024 was £296.3m (2023: £297.2). The SCR was £176.6m (2023: £142.0m), with 22% (2023: 18%) diversification of risk across the portfolio.

This section contains a breakdown of the Group's and the Company's gross SCR by risk modules. The final amounts are still subject to supervisory assessment.

	FHE Group Total	FLL Total
SCR by Risk Module at 31 December 2024	£'000	£'000
Market risk	122,268	121,424
Counterparty default risk	6,925	6,925
Life underwriting risk	157,279	156,870
Health underwriting risk	3,610	3,610
Operational risk	6,226	6,226
Total SCR (before diversification between risk modules)	296,308	295,055
Diversification	(64,569)	(64,569)
Loss - absorbing capacity of technical provisions	-	-
Loss - absorbing capacity of deferred taxes	(55,101)	(55,101)
Solvency capital requirements	176,638	175,678
Capital add - ons already set	-	-
SCR for non - insurance entities	-	-
Solvency capital requirement	176,638	175,678



The key valuation differences for the SCR between FHE Group and FLL are as follows:

<u>Pension liability</u> – The defined benefit section of the staff pension scheme (FGEPS - as described in section A.1.4) is held at the Group level and not reflected in the FLL Solo level. The pension scheme deficit for FGEPS is stressed with market stresses and included in the Group SCR.

<u>FHE expense margin</u> – The FLL Solo Entity capital requirements reflect an expense margin charged by FHE. This margin is removed in the calculation of the FHE SCR as it is an intra-group transaction.

There is no material difference between FLL's and FHE Group's risk profile.

The key risk modules for the Company are the Market and Life Underwriting Risk modules. The most significant exposures are Persistency Risk, Equity risk and Currency Risk, as set out in section C of this report.

FLL benefits primarily from the correlation between market and life risk modules.

FLL has one non-profit fund and four ring-fenced funds. Under Solvency II, ring-fenced funds and non-insurance entities do not diversify with the rest of the Group. This means that no diversification benefits arise between the funds.

The Group uses management actions within the ring-fenced funds to reduce the impact of stressed events and hence reduce the need to hold capital.

The following table presents the distribution of the undiversified net Group SCR by risk module:

Capital Requirement by risk module: Pre-Diversification

FHE Group Group SCR by risk module	
Market risk	41%
Counterparty default risk	2%
Life underwriting risk	53%
Health underwriting risk	1%
Operational risk	2%

Market risk and life underwriting risk capital requirements make up the majority of the total capital requirements. The distribution of the undiversified net Group SCR by key risks is as follows:

Capital Requirement by key risks: Pre-Diversification

FHE Group Group SCR by key risks	
Persistency Risk	40%
Equity Risk	28%
Expense Risk	8%
Currency Risk	7%
Credit Risk	4%
Interest Rate Risk	3%
Counterparty Default Risk	2%
Operational Risk	2%
Other	5%

The Group SCR is calculated using method 1 – Accounting Consolidation based method. This method considers the Group as a single entity.



E.2.2 Minimum consolidated Group SCR and Minimum Capital Requirement

The MCR is not defined at the Group level under Solvency II; instead, the Minimum Consolidated Group SCR ('MCGS') is to be used. The MCGS is calculated as the sum of MCRs for fully owned insurance undertakings and proportional share of MCRs for partially owned insurance undertakings within a Group.

FLL is fully owned and is the only insurance undertaking within the FHE Group.

The MCR for FLL is calculated using a linear formula that applies prescribed factors to technical provisions, written premiums, capital at risk, deferred tax and administrative expenses (all net of reinsurance), subject to a cap (45% of the solo SCR) and a floor (25% of the solo SCR).

The detailed information with regard to inputs used to calculate FLL's MCR is presented in template S.28.01 in Section F.

The Minimum Consolidated Group SCR for the Group at year end 2024 is £43.9m (2023:£37.7m), and own funds can cover this by 7.9 times. The SCR for the Group is £176.6m (2023: £142.0m) and own funds can cover this by 2.0 times.

The MCR for FLL at year end is 2024 £43.9m (2023: £37.7m), and own funds can cover this by 7 times. The SCR for FLL is £175.7m (2023: £141.5m) and own funds can cover this by 1.9 times.

E.2.3 Changes in SCR over the reporting period

The Group SCR increased from £142.0m to £176.6m during the reporting period.

The inclusion of future Protected CTFs in technical provision leads to a proportional increase in SCR. This accounts for most of the increase in SCR over the year. SCR also increased due to higher AUM driven by favourable investment returns and due to a higher equity symmetric adjustment. The run-off of the CTF business, basis changes, and the change in modelling of partial withdrawals partially offsets the increase in SCR. The Life underwriting module as a result now forms the largest proportion of SCR.

The ring-fenced funds have continued to benefit from the Loss Absorbing Capacity of Technical Provisions ('LACoTP'). For year-end 2024, the Future Discretionary Benefits (FDB) were sufficient to cover gross SCR for all funds. A move from stressing only present value of guaranteed benefits to stressing the full balance sheet resulted in the FDB no longer restricting LACoTP for the TWF and CWF funds. The excess of gross SCR over FDB flows on to the Group SCR, but is offset by a corresponding increase to own funds such that it has a neutral impact on the solvency position.

The Loss Absorbing Capacity of Deferred Taxes ('LACoDT') increased over the year due to the increase in expected future profit (PVFP).

FLL allows for the diversification benefit between different risks which reduces the SCR according to Standard Formula.

E.3 Use of duration-based equity risk sub-module in the calculation of the SCR

Insurance firms that have particular types of retirement provision business managed on a ring-fenced basis, for which the SCR is calculated using the standard formula, are entitled to calculate the equity risk capital requirement using a specified duration-based approach. The Group does not use the duration-based equity risk sub-module in the calculation of the SCR.

E.4 Non – compliance with the Minimum Consolidated Group SCR and the Group SCR

The Group complied with the Minimum Consolidated Group SCR and Group SCR at all times during 2024.



The Company, FLL, complied with the Minimum Capital Requirement and Solvency Capital Requirement at all times during 2024.

E.5 Any other information

E.5.1 Standard Formula Simplifications

Where the SCR is calculated using the Standard Formula, the Solvency II regulations specify simplified calculations that may be used across all of the Standard Formula risk modules except operational risk. The Group has not used any of these simplified calculations to calculate the year-end 2024 SCR.

E.5.2 Standard Formula Undertaking Specific Parameters (USPs)

Where the SCR is calculated using the Standard Formula, Solvency II regulations specify certain USPs that may be used in place of the standard parameters, subject to regulatory approval. These are available for life and health revision risks and non-life (including some health) premium and reserve risks. The Group has not used any USPs to calculate the year-end 2024 SCR.

E.5.3 Transitional measures, disclosure of capital add-ons and USPs

Regulators have the power to impose capital add-ons to the SCR or to require the use of certain USPs in the standard formula where a firm's risk profile deviates significantly from the assumptions underlying the standard formula. The Group is not required to hold any capital add-ons or use any USPs.



F. ANY OTHER INFORMATION

The following Insurance Reporting Templates ('IRTs') are required for the SFCR:

IR reference	IR name	Entity
IR .02.01	Balance Sheet	Group and Company
IR.05.02.01	Premiums, claims and expenses by country: Life insurance and reinsurance obligations	Group and Company
IR.05.03.02	Life income and expenditure	Group and Company
IR.12.01.02	Life Technical Provisions	Company
IR.23.01.01/IR.23.01.04	Own Funds	Group and Company
IR.25.04.21/IR.25.04.22	Solvency Capital Requirement – for undertakings on Standard Formula	Group and Company
IR.28.01.01	Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity	Company
IR.32.01.22	Undertakings in the scope of the group	Group

These templates are included at the end of this report.



G. DIRECTORS' CERTIFICATE

Forester Holdings (Europe) Limited ('FHE') and Forester Life Limited ('FLL')

Approval of the Solvency and Financial Condition Report

Financial period ended 31 December 2024

We certify that:

- 1. the Solvency and Financial Condition Report ('SFCR') has been properly prepared in all material respects in accordance with the PRA rules and Solvency II Regulations; and
- 2. we are satisfied that:
 - (a) throughout the financial year in question, the Group has complied in all material respects with the requirements of the PRA rules and Solvency II Regulations as applicable to the Group; and
 - (b) it is reasonable to believe that, at the date of the publication of the SFCR, the Group has continued to comply, and will continue comply in future.

For and on behalf of the Boards of Forester Holdings (Europe) Limited and Forster Life Limited:

Nici Audhlam-Gardiner

MAL ali

Director

01 April 2025



Report of the external independent auditors to the Directors of Forester Holdings (Europe) Limited ('the Company') pursuant to Rule 4.1 (2) of the External Audit Part of the PRA Rulebook applicable to Solvency II firms

Report on the Audit of the relevant elements of the Single Group-Wide Solvency and Financial Condition Report

Opinion

We have audited the following documents prepared by the Company as at 31 December 2024:

- The 'Valuation for solvency purposes' and 'Capital management' sections of the Single Group-Wide Solvency and Financial Condition Report of the Company as at 31 December 2024, ('the Narrative Disclosures subject to audit');
- Group templates IR.02.01.02, IR.23.01.04, IR.25.04.22 and IR.32.01.22 ('the Group Templates subject to audit'); and
- Solo templates IR.02.01.02, IR.12.01.02, IR.23.01.01, IR.25.04.21 and IR.28.01.01 in respect of Forester Life Limited ('the Solo Templates subject to audit').

The Narrative Disclosures subject to audit, the Group Templates subject to audit and the Solo Templates subject to audit are collectively referred to as the 'relevant elements of the Single Group-Wide Solvency and Financial Condition Report'.

We are not required to audit, nor have we audited, and as a consequence do not express an opinion on the:

Other Information which comprises:

- The 'Summary', 'Business and performance', 'System of governance' and 'Risk profile' elements of the Single Group-Wide Solvency and Financial Condition Report;
- Group templates IR.05.02.01 and IR.05.03.02, and Solo templates IR.05.02.01 and IR.05.03.02 and;
- The written acknowledgement by management of their responsibilities, including for the preparation of the Single Group-Wide Solvency and Financial Condition Report ('the Responsibility Statement').

In our opinion, the information subject to audit in the relevant elements of the Single Group-Wide Solvency and Financial Condition Report of the Company as at 31 December 2024 is prepared, in all material respects, in accordance with the financial reporting provisions of the PRA Rules, as modified by relevant supervisory modifications.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) including ISA (UK) 800 and ISA (UK) 805, and applicable law. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the relevant elements of the Single Group-Wide Solvency and Financial Condition Report* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the Single Group-Wide Solvency and Financial Condition Report in the UK, including the FRC's Ethical Standard as applied to public interest entities, and we have fulfilled our other



ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

Our evaluation of the Directors' assessment of the Company's ability to continue to adopt the going concern basis of accounting included:

- Obtaining the directors' going concern assessment and challenging the rationale for the downside scenarios adopted and material assumptions made using our knowledge of the Company's business performance, review of regulatory correspondence and obtaining further corroborating evidence;
- Considering the directors' assessment of the regulatory solvency coverage and liquidity
 position in the forward looking scenarios considered, which have been derived from the
 Company's Own Risk and Solvency Assessment ("ORSA");
- Considering information obtained during the course of the audit and publicly available market information to identify any evidence that would contradict the directors' assessment of going concern; and
- Enquiring and understanding the actions taken by the directors to mitigate the risks arising from the impacts of economic uncertainty, including review of Board minutes and attendance of all Audit & Compliance Committee meetings.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from the date on which the Single Group-Wide Solvency and Financial Condition Report is authorised for issue.

In auditing the Single Group-Wide Solvency and Financial Condition Report, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the Single Group-Wide Solvency and Financial Condition Report is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the Company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Emphasis of Matter - Basis of Accounting

We draw attention to the 'Valuation for solvency purposes' and 'Capital management' of the Single Group-Wide Solvency and Financial Condition Report, which describe the basis of accounting. The Single Group-Wide Solvency and Financial Condition Report is prepared in compliance with the financial reporting provisions of the PRA Rules, and therefore in accordance with a special purpose financial reporting framework. The Single Group-Wide Solvency and Financial Condition Report is required to be published, and intended users include but are not limited to the Prudential Regulation Authority. As a result, the Single Group-Wide Solvency and Financial Condition Report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Information

The Directors are responsible for the Other Information.

Our opinion on the relevant elements of the Single Group-Wide Solvency and Financial Condition Report does not cover the Other Information and we do not express an audit opinion or any form of assurance conclusion thereon.



In connection with our audit of the Single Group-Wide Solvency and Financial Condition Report, our responsibility is to read the Other Information and, in doing so, consider whether the Other Information is materially inconsistent with the relevant elements of the Single Group-Wide Solvency and Financial Condition Report, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the relevant elements of the Single Group-Wide Solvency and Financial Condition Report or a material misstatement of the Other Information. If, based on the work we have performed, we conclude that there is a material misstatement of this Other Information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Directors for the Single Group-Wide Solvency and Financial Condition Report

The Directors are responsible for the preparation of the Single Group-Wide Solvency and Financial Condition Report in accordance with the financial reporting provisions of the PRA Rules, which have been modified by the modifications made by the PRA under section 138A of FSMA and the PRA Rules, as detailed below:

Permission to publish a Single Group-Wide SFCR

The Directors are also responsible for such internal control as they determine is necessary to enable the preparation of a Single Group-Wide Solvency and Financial Condition Report that is free from material misstatement, whether due to fraud or error.

Auditors' Responsibilities for the Audit of the relevant elements of the Single Group-Wide Solvency and Financial Condition Report

It is our responsibility to form an independent opinion as to whether the information subject to audit in the relevant elements of the Single Group-Wide Solvency and Financial Condition Report is prepared, in all material respects, in accordance with the financial reporting provisions of the PRA Rules.

Our objectives are to obtain reasonable assurance about whether the relevant elements of the Single Group-Wide Solvency and Financial Condition Report are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decision making or the judgement of the users taken on the basis of the Single Group-Wide Solvency and Financial Condition Report.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the Group members and Company and industry, we identified that the principal risks of non-compliance with laws and regulations related to the breaches of UK regulatory principles, such as those governed by the Prudential Regulation Authority ("PRA") and the Financial Conduct Authority ("FCA"), and we considered the extent to which non-compliance might have a material effect on the Single Group-Wide Solvency and Financial Condition Report. We also considered those laws and regulations that have a direct impact on the Single Group-Wide Solvency and Financial Condition Report such as PRA Rulebook and other applicable Solvency II Regulations as adopted by UK. We evaluated management's incentives



and opportunities for fraudulent manipulation of the Single Group-Wide Solvency and Financial Condition Report (including the risk of override of controls), and determined that the principal risks were related to the valuation of technical provision. Audit procedures performed included:

- Discussions with the Board of Directors, management, internal audit, senior management involved in the risk and compliance functions and the Company's legal function, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Reviewing relevant meeting minutes including those of the Board of Directors and Audit & Compliance Committee, and attendance at Audit & Compliance Committee meetings;
- Identifying and testing journal entries based on risk criteria;
- Designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing;
- Testing and challenging where appropriate the assumptions and judgements made by management in their significant accounting estimates, particularly in relation to the estimation of technical provision; and
- Reviewing the Company's register of litigation and claims, internal audit reports, and compliance reports in so far as they related to non-compliance with laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the Single Group-Wide Solvency and Financial Condition Report. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinion, has been prepared for the Board of Directors of the Company in accordance with External Audit rule 2.1 of the Solvency II firms Sector of the PRA Rulebook and for no other purpose. We do not, in providing this report, accept or assume responsibility for any other purpose or to any other party save where expressly agreed by our prior consent in writing.



Report on Other Legal and Regulatory Requirements

In accordance with Rule 4.1 (3) of the External Audit Part of the PRA Rulebook for Solvency II firms we are also required to consider whether the Other Information is materially inconsistent with our knowledge obtained in the audit of the relevant elements of the Solvency and Financial Condition Report and (where applicable) the audit of the Company's statutory financial statements. If, based on the work we have performed, we conclude that there is a material misstatement of this Other Information, we are required to report that fact. We have nothing to report in this regard.

PricewaterhouseCoopers LLP

Chartered Accountants

7 More London Riverside, London, SE1 2RT

1 April 2025

Forester Holdings (Europe) Limited

Solvency and Financial Condition Report Disclosures

31 December **2024**

(Monetary amounts in GBP thousands)

General information

Entity name
Entity identification code and type of code
Country of the group supervisor
Language of reporting
Reporting reference date
Currency used for reporting
Accounting standards
Method of Calculation of the group SCR
Method of group solvency calculation
Matching adjustment
Volatility adjustment
Transitional measure on the risk-free interest rate

Transitional measure on technical provisions

Forester Holdings (Europe) Limited
LEI/213800AMTA655R8UKE64
en
31 December 2024
GBP
IFRS
Standard formula
Method 1 is used exclusively
No use of matching adjustment
No use of volatility adjustment
No use of transitional measure on the risk-free interest rate
No use of transitional measure on technical provisions

List of reported templates

-

IR.02.01.02 - Balance sheet

IR.05.02.01 - Premiums, claims and expenses by country: Life insurance and reinsurance obligations

IR.05.03.02 - Life income and expenditure

IR.23.01.04 - Own Funds

IR.25.04.22 - Solvency Capital Requirement

IR.32.01.22 - Undertakings in the scope of the group

IR.02.01.02

Balance sheet

	value
Assets	C0010
R0030 Intangible assets	0
R0040 Deferred tax assets	0
R0050 Pension benefit surplus	0
R0060 Property, plant & equipment held for own use	8,350
R0070 Investments (other than assets held for index-linked and unit-linked contracts)	498,035
R0080 Property (other than for own use)	0
R0090 Holdings in related undertakings, including participations	0
R0100 Equities	0
R0110 Equities - listed	0
R0120 Equities - unlisted	0
R0130 Bonds	204,826
R0140 Government Bonds	80,199
R0150 Corporate Bonds	124,627
R0160 Structured notes	0
R0170 Collateralised securities	0
R0180 Collective Investments Undertakings	293,210
R0190 Derivatives	0
R0200 Deposits other than cash equivalents	0
R0210 Other investments	0
R0220 Assets held for index-linked and unit-linked contracts	5,103,960
R0230 Loans and mortgages	5,894
R0240 Loans on policies	5,894
R0250 Loans and mortgages to individuals	0
R0260 Other loans and mortgages	0
R0270 Reinsurance recoverables from:	1,855
R0280 Non-life and health similar to non-life	0
R0315 Life and health similar to life, excluding index-linked and unit-linked	1,855
R0340 Life index-linked and unit-linked	0
R0350 Deposits to cedants	0
R0360 Insurance and intermediaries receivables	1,617
R0370 Reinsurance receivables	107
R0380 Receivables (trade, not insurance)	13,701
R0390 Own shares (held directly)	0
R0400 Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410 Cash and cash equivalents	27,187
R0420 Any other assets, not elsewhere shown	0
R0500 Total assets	5,660,706

Solvency II

	value
Liabilities	C0010
R0505 Technical provisions - total	5,122,537
R0510 Technical provisions - non-life	0
R0515 Technical provisions - life	5,122,537
R0542 Best estimate - total	5,091,290
R0544 Best estimate - non-life	0
R0546 Best estimate - life	5,091,290
R0552 Risk margin - total	31,247
R0554 Risk margin - non-life	0
R0556 Risk margin - life	31,247
R0565 Transitional (TMTP) - life	0
R0740 Contingent liabilities	0
R0750 Provisions other than technical provisions	0
R0760 Pension benefit obligations	-340
R0770 Deposits from reinsurers	0
R0780 Deferred tax liabilities	66,397
R0790 Derivatives	0
R0800 Debts owed to credit institutions	0
R0810 Financial liabilities other than debts owed to credit institutions	0
R0820 Insurance & intermediaries payables	40,334
R0830 Reinsurance payables	58
R0840 Payables (trade, not insurance)	36,711
R0850 Subordinated liabilities	0
R0860 Subordinated liabilities not in Basic Own Funds	0
R0870 Subordinated liabilities in Basic Own Funds	0
R0880 Any other liabilities, not elsewhere shown	0
R0900 Total liabilities	5,265,697
R1000 Excess of assets over liabilities	395,009

Solvency II

IR.05.02.01

Premiums, claims and expenses by country: Life insurance and reinsurance obligations

		C0150	C0160	C0170	C0180	C0190	C0200	C0210
	Top 5 countries (by amount of gross premiums written) - life obligations Home Country							Total Top 5 and
R1400		nome country						home country
		C0220	C0230	C0240	C0250	C0260	C0270	C0280
	Premiums written							
R1410	Gross	643,602						643,602
R1420	Reinsurers' share	290						290
R1500	Net	643,312						643,312
	Premiums earned							
R1510	Gross	643,602						643,602
R1520	Reinsurers' share	290						290
R1600	Net	643,312						643,312
	Claims incurred							
R1610	Gross	924,173						924,173
R1620	Reinsurers' share	0						0
R1700	Net	924,173						924,173
R1900	Net expenses incurred	53,628						53,628

IR.05.03.02 Life income and expenditure

		Insurance with profit participation	Index-linked and unit-linked insurance	Life annuities	Non-life annuities	Other life insurance	Health insurance	Total life and health
		C0010	C0020	C0030	C0040	C0050	C0060	C0070
	Premiums written							
R0010	Gross direct business	7,433	633,578	0	0	120	2,471	643,602
R0020	Gross reinsurance accepted	0	0	0	0	0	0	0
R0030	Gross	7,433	633,578	0	0	120	2,471	643,602
R0040	Reinsurers' share	243	0			48	0	290
R0050	Net	7,191	633,578	0	0	72	2,471	643,312
	Claims incurred							
R0110	Gross direct business	38,363	882,068	1,567	0	941	1,234	924,173
R0120	Gross reinsurance accepted							0
R0130	Gross	38,363	882,068	1,567	0	941	1,234	924,173
R0140	Reinsurers' share							0
R0150	Net	38,363	882,068	1,567	0	941	1,234	924,173
	Expenses incurred							
R0160	Gross direct business	1,569	46,281	0	0	5,677	100	53,628
R0170	Gross reinsurance accepted							0
R0180	Gross	1,569	46,281	0	0	5,677	100	53,628
R0190	Reinsurers' share							0
R0200	Net	1,569	46,281	0	0	5,677	100	53,628
R0300	Other expenses							6,123
	Transfers and dividends							
R0440	Dividends paid							10,000

IR.23.01.04

Own Funds

	Basic own funds before deduction for participations in other financial sector	Total	Tier 1 unrestricted	Tier 1 restricted	Tier 2	Tier 3
		C0010	C0020	C0030	C0040	C0050
R0010 R0020	Ordinary share capital (gross of own shares) Non-available called but not paid in ordinary share capital at group level	56,020	56,020		0	
	Share premium account related to ordinary share capital	0	0		0	
	Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings	0	0		0	
	Subordinated mutual member accounts	0		0	0	0
R0060	Non-available subordinated mutual member accounts at group level	0				
	Surplus funds	39,660	39,660			
R0080	Non-available surplus funds at group level	0		0	0	0
R0100	Preference shares Non-available preference shares at group level	0		0	0	0
	Share premium account related to preference shares	0		0	0	0
R0120	Non-available share premium account related to preference shares at group level	0			-	
R0130	Reconciliation reserve	251,155	251,155			
	Subordinated liabilities	0		0	0	0
R0150	Non-available subordinated liabilities at group level	0				
R0160 R0170	An amount equal to the value of net deferred tax assets The amount equal to the value of net deferred tax assets not available at the group level	0				0
	Other items approved by supervisory authority as basic own funds not specified above	0	0	0	0	0
R0190	Non available own funds related to other own funds items approved by supervisory authority	0				
	Minority interests (if not reported as part of a specific own fund item)	0				
R0210	Non-available minority interests at group level	0				
R0220	Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds					
R0250	Deductions for participations where there is non-availability of information (Article 229)	0				
	Deductions for participations where there is non-availability of information (writtee 225) Deduction for participations included by using D&A when a combination of methods is used	0				
	Total of non-available own fund items	0	0	0	0	0
R0280	Total deductions	0	0	0	0	0
R0290	Total basic own funds after deductions	346,835	346,835	0	0	0
	Ancillary own funds					
R0300 R0310	Unpaid and uncalled ordinary share capital callable on demand onpaid and uncalled initial runner, members contributions of the equivalent basic own fund item for mutual and mutual - type	0				
	Unpaid and uncalled preference shares callable on demand	0				
	A legally binding commitment to subscribe and pay for subordinated liabilities on demand	0				
	Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC	0				
R0350	Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC	0				
	Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC	0				
	Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC	0				
	Non available ancillary own funds at group level Other ancillary own funds	0				
	Total ancillary own funds	0			0	0
		-				-
P0410	Own funds of other financial sectors Credit Institutions, investment firms, financial institutions, alternative investment fund managers, UCITS management companies	0			ı	
	Institutions for occupational retirement provision	0				
	Non regulated entities carrying out financial activities	0				
R0440	Total own funds of other financial sectors	0	0	0	0	0
	Own funds when using the D&A, exclusively or in combination of method 1					
R0450	Own funds aggregated when using the D&A and combination of method	0				
R0460	Own funds aggregated when using the D&A and combination of method net of IGT	0				
	Total available own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the					
R0520	undertakings included via D&A)	346,835	346,835	0	0	0
R0530	Total available own funds to meet the minimum consolidated group SCR	346,835	346,835	0	0	
R0560	Total eligible own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the undertakings included via D&A)	346,835	346,835	0	0	0
R0570	Total eligible own funds to meet the minimum consolidated group SCR (group)	346,835	346,835	0	0	
	Consolidated group SCR	176,638				
R0610	Minimum consolidated Group SCR	32,397				
	Ratio of Eligible own funds to the consolidated Group SCR (excluding other financial sectors and the undertakings included via					
R0630	D&A)	196.35%				
R0650	Ratio of Eligible own funds to Minimum Consolidated Group SCR	1070.56%				
R0660	Total eligible own funds to meet the group SCR (including own funds from other financial sector and from the undertakings included via D&A)	346,835	346,835	0	0	0
R0670	SCR for entities included with D&A method	0				
	Group SCR	176,638				

R0690	Ratio of Eligible own funds to group SCR including other financial sectors and the undertakings included via D&A	196.35%
	Reconcilliation reserve	C0060
R0700	Excess of assets over liabilities	395,009
R0710	Own shares (held directly and indirectly)	
R0720	Forseeable dividends, distributions and charges	10,000
R0725	Deductions for participations in financial and credit institutions	0
R0730	Other basic own fund items	95,680
R0740	Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds	38,175
R0750	Other non available own funds	
R0760	Reconciliation reserve	251,155

IR.25.04.22

Solvency Capital Requirement

Net of loss absorbing capacity of technical provisions

	Markat rick	C0010
R0070	Market risk Interest rate risk	11,578
R0080	Equity risk	97,404
R0090	Property risk	3,468
R0100	Spread risk	15,233
R0110	Concentration risk	849
R0120	Currency risk	25,670
R0125	Other market risk	0
R0130	Diversification within market risk	-31,935
R0140	Total Market risk	122,268
110140	Total market 15k	122,200
	Counterparty default risk	
R0150	Type 1 exposures	6,925
R0160	Type 2 exposures	0
R0165	Other counterparty risk	0
R0170	Diversification within counterparty default risk	0
R0180	Total Counterparty default risk	6,925
	Life underwriting risk	
R0190	Mortality risk	5,171
R0200	Longevity risk	2,051
R0210	Disability-Morbidity risk	242
R0220	Life-expense risk	29,420
R0230	Revision risk	0
R0240	Lapse risk	138,979
R0250	Life catastrophe risk	2,079
R0255	Other life underwriting risk	0
R0260	Diversification within life underwriting risk	-20,664
R0270	Total Life underwriting risk	157,279
	Health underwriting risk	
R0280	Health SLT risk	3,605
R0290	Health non SLT risk	0
R0300	Health catastrophe risk	19
R0305	Other health underwriting risk	-14
R0310	Diversification within health underwriting risk Total Health underwriting risk	3,610
R0320	i otal nealth underwriting risk	3,610
	Non-life underwriting risk	
R0330	Non-life premium and reserve risk (ex catastrophe risk)	0
R0340	Non-life catastrophe risk	0
R0350	Lapse risk	0
R0355	Other non-life underwriting risk	0
R0360	Diversification within non-life underwriting risk	0
R0370	Total Non-life underwriting risk	0
110370		-
R0400	Intangible asset risk	0
	Operational and other risks	
R0422	Operational risk	6,226
R0424	Other risks	
R0430		0
	Total Operational and other risks	
	Total Operational and other risks	0
R0432	Total Operational and other risks Total before all diversification	0
		0 6,226 348,921 296,308
R0434 R0436	Total before all diversification Total before diversification between risk modules Diversification between risk modules	0 6,226 348,921 296,308 -64,569
R0434 R0436	Total before all diversification Total before diversification between risk modules	0 6,226 348,921 296,308
R0434 R0436 R0438	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification	0 6,226 348,921 296,308 -64,569 231,740
R0434 R0436 R0438	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions	0 6,226 348,921 296,308 -64,569 231,740
R0434 R0436 R0438 R0440 R0450	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101
R0434 R0436 R0438 R0440 R0450 R0455	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101
R0434 R0436 R0438 R0440 R0450 R0455 R0460	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472	Total before all diversification Total before diversification between risk modules Diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474	Total before all diversification Total before diversification between risk modules Diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474	Total before all diversification Total before diversification between risk modules Diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0495	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Bitting interest rate scenario Bitting life lapse scenario	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0495	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0495	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements)	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0495	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0495	Total before all diversification Total before diversification between risk modules Diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Bitting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0490 R0495 R0500 R0510 R0520 R0530 R0540	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Bitting interest rate scenario Bitting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0500 R0501 R0500 R0510 R0520 R0530 R0540	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities Capital requirement for non-controlled participation requirements	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0490 R0495 R0500 R0510 R0520 R0530 R0540	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities Capital requirement for non-controlled participation requirements	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0490 R0495 R0500 R0510 R0520 R0530 R0540	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities Capital requirement for non-controlled participation requirements Capital requirement for residual undertakings	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0490 R0500 R0510 R0520 R0530 R0540 R0550	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Bitting interest rate scenario Bitting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities Capital requirement for non-controlled participation requirements Capital requirement for residual undertakings Overall SCR	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0495 R0500 R0510 R0520 R0530 R0550 R0550 R0560 R0556	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non-regulated entities carrying out financial activities Capital requirement for non-controlled participation requirements Capital requirement for non-controlled participation requirements Capital requirement for residual undertakings Overall SCR Solvency capital requirement (consolidation method) SCR for undertakings included via D and A SCR for sub-groups included via D and A	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass
R0434 R0436 R0438 R0440 R0450 R0455 R0460 R0472 R0474 R0480 R0495 R0500 R0510 R0520 R0530 R0550 R0550 R0560 R0556	Total before all diversification Total before diversification between risk modules Diversification between risk modules Total after diversification Loss absorbing capacity of technical provisions Loss absorbing capacity of deferred tax Other adjustments Solvency capital requirement including undisclosed capital add-on Disclosed capital add-on - excluding residual model limitation Disclosed capital add-on - residual model limitation Solvency capital requirement including capital add-on Biting interest rate scenario Biting life lapse scenario Information on other entities Capital requirement for other financial sectors (Non-insurance capital requirements) Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies Institutions for occupational retirement provisions Capital requirement for non- regulated entities carrying out financial activities Capital requirement for ron-ontrolled participation requirements Capital requirement for ron-controlled participation requirements Capital requirement for non-controlled participation requirements	0 6,226 348,921 296,308 -64,569 231,740 0 -55,101 0 176,638 0 0 176,638 increase mass

IR.32.01.22

Undertakings in the scope of the group

	Country	Identification code and type of code of the undertaking	Legal Name of the undertaking	Type of undertaking	Legal form	Category (mutual/ non mutual)	Supervisory Authority	
Row	C0010	C0020	C0040	C0050	C0060	C0070	C0080	
1	GB	LEI/213800AMTA655R8UKE64		Insurance holding company as defined in Article 212(1) (f) of Directive 2009/138/EC	PRIVATE LIMITED COMPANY	Non-mutual	The Prudential Regulation Authority (PRA)	
2	GB	LEI/549300X68R3WVQGCJN80	FORESTER LIFE LIMITED	Life insurance undertaking	PRIVATE LIMITED COMPANY	Non-mutual	The Prudential Regulation Authority (PRA)	

IR.32.01.22
Undertakings in the scope of the group

							Cı	riteria of influence		
	Country	ldentification code and type of code of the undertaking	Legal Name of the undertaking	Type of undertaking	% capital share	% used for the establishment of consolidated accounts	% voting rights	Other criteria	Level of influence	Proportional share used for group solvency calculation
Row	C0010	C0020	C0040	C0050	C0180	C0190	C0200	C0210	C0220	C0230
1	GB	LEI/213800AMTA655R8UKE64	FORESTER HOLDINGS (EUROPE) LIMITED	Insurance holding company as defined in Article 212(1) (f) of Directive 2009/138/EC	100.00%	100.00%	100.00%		Dominant	0.00%
2	GB	LEI/549300X68R3WVQGCJN80	FORESTER LIFE LIMITED	Life insurance undertaking	100.00%	100.00%	100.00%		Dominant	100.00%

IR.32.01.22

Undertakings in the scope of the group

					Inclusion in t of Group sup		Group solvency calculation
	Country	Identification code and type of code of the undertaking	Legal Name of the undertaking	Type of undertaking		Date of decision if art. 214 is applied	Method used and under method 1, treatment of the undertaking
Row	C0010	C0020	C0040	C0050	C0240	C0250	C0260
1	GB	LEI/213800AMTA655R8UKE64		Insurance holding company as defined in Article 212(1) (f) of Directive 2009/138/EC	Included in the scope		Method 1: Full consolidation
2	GB	LEI/549300X68R3WVQGCJN80	FORESTER LIFE LIMITED	Life insurance undertaking	Included in the scope		Method 1: Full consolidation

Forester Life Limited

Solvency and Financial Condition Report

Disclosures

31 December

2024

(Monetary amounts in GBP thousands)

General information

Entity name
Entity identification code and type of code
Type of undertaking
Country of incorporation
Language of reporting
Reporting reference date
Currency used for reporting
Accounting standards
Method of Calculation of the SCR
Matching adjustment
Volatility adjustment

votatility adjustifient
Transitional measure on the risk-free interest rate
Transitional measure on technical provisions

Forester Life Limited
LEI/549300X68R3WVQGCJN80
Life undertakings
GB
en
31 December 2024
GBP
IFRS
Standard formula
No use of matching adjustment
No use of volatility adjustment
No use of transitional measure on the risk-free interest rate
No use of transitional measure on technical provisions

List of reported templates

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IR.02.01.02 - Balance sheet

IR.05.02.01 - Premiums, claims and expenses by country: Life insurance and reinsurance obligations

 $\ensuremath{\mathsf{IR.05.03.02}}$ - Life income and expenditure

IR.12.01.02 - Life technical provisions

IR.23.01.01 - Own Funds

IR.25.04.21 - Solvency Capital Requirement

IR.28.01.01 - Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

R0900 Total liabilities

R1000 Excess of assets over liabilities

Balance sheet

	balance sneet	
		Solvency II value
	Assets	C0010
R0030	Intangible assets	0
	Deferred tax assets	0
	Pension benefit surplus	0
	Property, plant & equipment held for own use	5,710 498,035
R0070	Investments (other than assets held for index-linked and unit-linked contracts) Property (other than for own use)	496,035
R0090	Holdings in related undertakings, including participations	0
R0100	Equities	0
R0110	Equities - listed	0
R0120	Equities - unlisted	0
R0130	Bonds	204,826
R0140	Government Bonds	80,199
R0150	Corporate Bonds	124,627
R0160	Structured notes	0
R0170	Collateralised securities	0
R0180	Collective Investments Undertakings	293,210
R0190	Derivatives	0
R0200	Deposits other than cash equivalents	0
R0210		0
	Assets held for index-linked and unit-linked contracts	5,103,960
	Loans and mortgages	5,894
R0240	Loans on policies	5,894
R0250		0
R0260	Other loans and mortgages Reinsurance recoverables from:	1,855
R0270		1,855
R0280		1,855
R0340	Life index-linked and unit-linked	1,833
	Deposits to cedants	0
	Insurance and intermediaries receivables	3,673
	Reinsurance receivables	0
	Receivables (trade, not insurance)	30,769
	Own shares (held directly)	0
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410	Cash and cash equivalents	26,838
	Any other assets, not elsewhere shown	0
R0500	Total assets	5,676,734
		Solvency II value
	Liabilities	C0010
R0505	Technical provisions - total	5,125,071
R0510	Technical provisions - non-life	0
R0515	Technical provisions - life	5,125,071
R0542	Best estimate - total	5,093,923
R0544	Best estimate - non-life	0
R0546	Best estimate - life	5,093,923
R0552	Risk margin - total	31,148
R0554	Risk margin - non-life	0
R0556	Risk margin - life	31,148
R0565	Transitional (TMTP) - life	0
R0740	Contingent liabilities	0
R0750	Provisions other than technical provisions	0
R0760	Pension benefit obligations	1,451
R0770	Deposits from reinsurers	0
	Deferred tax liabilities	65,856
	Derivatives	0
	Debts owed to credit institutions	0
	Financial liabilities other than debts owed to credit institutions	0
	Insurance & intermediaries payables	42,652
	Reinsurance payables	58
	Payables (trade, not insurance)	56,494
R0860	Subordinated liabilities Subordinated liabilities not in Basic Own Funds	0
R0870	Subordinated liabilities in Basic Own Funds Subordinated liabilities in Basic Own Funds	0
	Any other liabilities, not elsewhere shown	0
	, Janear Maderical for experiment differen	F 204 F92

5,291,582

385,152

IR.05.02.01
Premiums, claims and expenses by country: Life insurance and reinsurance obligations

		C0150	C0160	C0170	C0180	C0190	C0200	C0210
		Home Country -	Top 5 countries (by amount of gross premiums written) - life obligations					Total Top 5 and
R1400		rione country						home country
		C0220	C0230	C0240	C0250	C0260	C0270	C0280
	Premiums written							
R1410	Gross	643,602						643,602
R1420	Reinsurers' share	290						290
R1500	Net	643,312						643,312
	Premiums earned							
R1510	Gross	643,602						643,602
R1520	Reinsurers' share	290						290
R1600	Net	643,312						643,312
	Claims incurred							
R1610	Gross	924,173						924,173
R1620	Reinsurers' share	0						0
R1700	Net	924,173						924,173
	·							
R1900	Net expenses incurred	53,628						53,628

IR.05.03.02 Life income and expenditure

		Insurance with profit participation	Index-linked and unit-linked insurance	Life annuities	Non-life annuities	Other life insurance	Health insurance	Total life and health
		C0010	C0020	C0030	C0040	C0050	C0060	C0070
	Premiums written							
R0010	Gross direct business	7,433	633,578	0	0	120	2,471	643,602
R0020	Gross reinsurance accepted	0	0	0	0	0	0	0
R0030	Gross	7,433	633,578	0	0	120	2,471	643,602
R0040	Reinsurers' share	243	0			48	0	290
R0050	Net	7,191	633,578	0	0	72	2,471	643,312
	Claims incurred							
R0110	Gross direct business	38,363	882,068	1,567	0	941	1,234	924,173
R0120	Gross reinsurance accepted							0
R0130	Gross	38,363	882,068	1,567	0	941	1,234	924,173
R0140	Reinsurers' share							0
R0150	Net	38,363	882,068	1,567	0	941	1,234	924,173
	Expenses incurred							
R0160	Gross direct business	1,569	46,281	0	0	5,677	100	53,628
R0170	Gross reinsurance accepted							0
R0180	Gross	1,569	46,281	0	0	5,677	100	53,628
R0190	Reinsurers' share							0
R0200	Net	1,569	46,281	0	0	5,677	100	53,628
R0300	Other expenses							6,123
	Transfers and dividends							
R0440	Dividends paid							10,000

IR.12.01.02 Life technical provisions

Best estimate

R0025 Gross Best Estimate (direct business)
R0026 Gross Best Estimate (reinsurance accepted)
R0030 Gross Best Estimate

R0080 Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default R0090 Best estimate minus recoverables from reinsurance/SPV and Finite Re

R0100 Risk margin

Amount of the transitional on Technical Provisions
TMTP - risk margin
TMTP - best estimate dynamic component
TMTP - best estimate static component
TMTP - amortisation adjustment R0150 R0160 R0170 R0180 Transitional Measure on Technical Provisions

R0200 Technical provisions - total

Insurance with profit participation	Index-linked and unit-linked insurance	Life annuities	Non-life annuities	Other life insurance	Health insurance	Total life and health
C0010	C0020	C0030	C0040	C0050	C0060	C0070
239,911	4,798,840	16,307	0	28,551	10,313	5,093,92
0	0	0	0	0	0	(
239,911	4,798,840	16,307	0	28,551	10,313	5,093,92
				5	1,850	1,85
239,911	4,798,840	16,307	0	28,546	8,464	5,092,06
193	29,410	1,236	0	310	-1	31,14
0	0	0	0	0	0	
240,104	4,828,250	17,543	0	28,862	10,313	5,125,07
240,104	4,020,230	17,343	U	20,002	10,313	3,123,0

IR.23.01.01

Own Funds

R0010	Ordinary share capital (gross of own shares)
R0030	Share premium account related to ordinary share capital
R0040	Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings
R0050	Subordinated mutual member accounts
R0070	Surplus funds
R0090	Preference shares
R0110	Share premium account related to preference shares
R0130	Reconciliation reserve
R0140	Subordinated liabilities
R0160	An amount equal to the value of net deferred tax assets
R0180	Other own fund items approved by the supervisory authority as basic own funds not specified above
R0220	Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds
R0290	Total basic own funds after deductions
	Ancillary own funds
R0300	Unpaid and uncalled ordinary share capital callable on demand
	Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand
R0360	
R0390	
R0400	Total ancillary own funds
	Available and eligible own funds
R0500	Total available own funds to meet the SCR
R0510	Total available own funds to meet the MCR
R0540	Total eligible own funds to meet the SCR
R0550	Total eligible own funds to meet the MCR
R0580	SCR
R0600	MCR
R0620	Ratio of Eligible own funds to SCR
R0640	Ratio of Eligible own funds to MCR
	Reconcilliation reserve
R0700	Excess of assets over liabilities
R0710	Own shares (held directly and indirectly)
R0720	Foreseeable dividends, distributions and charges
R0725	Deductions for participations in financial and credit institutions
R0730	Other basic own fund items
R0740	Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds
R0760	Reconciliation reserve

Total	Tier 1 unrestricted	Tier 1 restricted	Tier 2	Tier 3
C0010	C0020	C0030	C0040	C0050
68,500	68,500		0	
0	0		0	
0	0		0	
0		0	0	0
39,660	39,660	-1		
0		0	0	0
0	220.047	0	0	0
228,817	228,817	0	0	0
0		0	0	0
0	0	0	0	0
	0	٥	0	0
0				
336,977	336,977	0	0	0
0				
0				
0				
0				
0				
0				
0				
0				
0				
0			0	0
336,977	336,977	0	0	0
336,977	336,977	0	0	-
336,977	336,977	0	0	0
336,977	336,977	0	0	
175,678				
57,695				
192%				
584%				
C0060				
385,152				
0				
10,000				
0				
108,160				

38,175 228,817

IR.25.04.21

Solvency Capital Requirement

Net of loss absorbing capacity of technical provisions

	Market risk	C0010
R0070	Interest rate risk	11,232
R0080	Equity risk	96,608
R0090	Property risk	3,468
R0100	Spread risk	15,201
R0110	Concentration risk	849
R0120	Currency risk	25,669
R0125 R0130	Other market risk Diversification within market risk	-31,603
R0140	Total Market risk	121,424
NOT 10	Total Market 15k	121, 121
	Counterparty default risk	
R0150	Type 1 exposures	6,925
R0160	Type 2 exposures	0
R0165 R0170	Other counterparty risk Diversification within counterparty default risk	0
R0180	Total Counterparty default risk	6,925
R0190	Life underwriting risk Mortality risk	5,157
R0200	Longevity risk	2,073
R0210	Disability-Morbidity risk	242
R0220	Life-expense risk	30,064
R0230	Revision risk	0
R0240	Lapse risk	138,136
R0250	Life catastrophe risk	2,075
R0255	Other life underwriting risk	0
R0260 R0270	Diversification within life underwriting risk Total Life underwriting risk	-20,878 156,870
110270		150,070
	Health underwriting risk	2.01
R0280 R0290	Health SLT risk Health non SLT risk	3,606
R0300	Health catastrophe risk	19
R0305	Other health underwriting risk	0
R0310	Diversification within health underwriting risk	-14
R0320	Total Health underwriting risk	3,610
	Non-life underwriting risk	
R0330	Non-life premium and reserve risk (ex catastrophe risk)	0
R0340	Non-life catastrophe risk	0
R0350	Lapse risk	0
R0355	Other non-life underwriting risk	0
R0360	Diversification within non-life underwriting risk	0
R0370	Non-life underwriting risk	0
R0400	Intangible asset risk	0
	Operational and other risks	
R0422	Operational risk	6,226
R0424	Other risks	0
R0430	Total Operational and other risks	6,226
R0437	Total before all diversification	347,550
	Total before diversification between risk modules	295,055
R0436	Diversification between risk modules	-64,276
R0438	Total after diversification	230,779
R0440	Loss absorbing capacity of technical provisions	0
	Loss absorbing capacity of deferred tax	-55,101
	Other adjustments	0
	Solvency capital requirement including undisclosed capital add-on	175,678
R0472	Disclosed capital add-on - excluding residual model limitation	0
	Disclosed capital add-on - residual model limitation	0
R0480	Solvency capital requirement including capital add-on	175,678
R0490	Biting interest rate scenario	increase
DO40E	Biting life lapse scenario	mass

IR.28.01.01

Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

R0010	Linear formula component for non-life insurance and reinsurance obligations $\ensuremath{MCR_{NL}}$ Result	C0010 0		
			Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance) written premiums in the last 12 months
			C0020	C0030
R0020	Medical expense insurance and proportional reinsurance		0	0
R0030	Income protection insurance and proportional reinsurance		0	0
R0040	Workers' compensation insurance and proportional reinsurance		0	0
R0050	Motor vehicle liability insurance and proportional reinsurance		0	0
R0060	Other motor insurance and proportional reinsurance		0	0
R0070	Marine, aviation and transport insurance and proportional reinsurance		0	0
R0080	Fire and other damage to property insurance and proportional reinsurance		0	0
R0090	General liability insurance and proportional reinsurance		0	0
R0100	Credit and suretyship insurance and proportional reinsurance		0	0
R0110	Legal expenses insurance and proportional reinsurance		0	0
R0120 R0130	Assistance and proportional reinsurance Miscellaneous financial loss insurance and proportional reinsurance		0	0
R0140	Non-proportional health reinsurance		0	0
R0150			0	0
R0160	Non-proportional marine, aviation and transport reinsurance		0	0
R0170	Non-proportional property reinsurance		0	0
	Linear formula component for life insurance and reinsurance obligations	C0040		
P0200	MCR ₁ Result	36,590		
110200	ment result	30,370		
			Net (of reinsurance/SPV) best estimate and TP calculated as a whole	Net (of reinsurance/SPV) total capital at risk
			C0050	C0060
R0210	Obligations with profit participation - guaranteed benefits		147,963	
R0220	Obligations with profit participation - future discretionary benefits		91,948	
R0230	Index-linked and unit-linked insurance obligations		4,798,840	
R0240	Other life (re)insurance and health (re)insurance obligations		53,317	
R0250	Total capital at risk for all life (re)insurance obligations			1,692,380
	Overall MCR calculation	C0070		
R0300	Linear MCR	36,590		
R0310	SCR	230,779		
	MCR cap	103,851		
	MCR floor	57,695		
	Combined MCR	57,695		
R0350	Absolute floor of the MCR	3,350		
R0400	Minimum Capital Requirement	57,695		